

# **CITY OF BEAUMONT**

## **2020 BUDGET**

### **2020-2024 Financial and Capital Plans**



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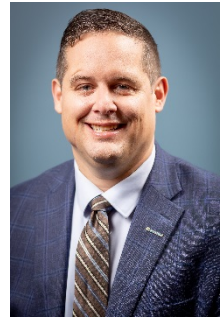


## MESSAGE FROM THE MAYOR

As council began setting the direction late last year for the city's 2020 budget, we had three priorities: keep any tax increase below inflation, protect service levels and infrastructure, and make targeted investments to address the city's rapid growth.

After considerable work by city administration and council, I can say with confidence that we delivered.

Despite provincial funding cuts that amounted to a reduction of more than \$400,000 for the City of Beaumont, this year's budget includes the lowest municipal property tax increase in more than 10 years and makes significant investments to improve recreation and cultural opportunities for families.



This is a budget that takes the thoughtful planning in documents such as *Our Beaumont Municipal Strategic Plan* and *Our Places and Play Recreation, Parks and Facilities Master Plan* and translates them into concrete actions. These plans involved extensive engagement with you – the residents of Beaumont – and they represent our community's needs, priorities, dreams and ambitions.

All told, this budget:

- Addresses the needs of one of Canada's fastest growing populations – investing in new outdoor rinks and a baseball diamond, and setting plans in motion for an outdoor multi-use facility and an arts facility.
- Keeps the momentum going on economic development so that we can have good jobs for our families and a more sustainable tax base to maintain our high standard of living.
- Protects the investments we've made in previous years that have made Beaumont the safest community in Alberta with high levels of city services and keep our existing facilities and infrastructure in good repair.

And it does this without putting an undue burden on Beaumont families.

Beaumont marks its 125<sup>th</sup> anniversary this year and we will celebrate our rich heritage in style while looking to the horizon with optimism. We're still a new city, but we've already proven ourselves to be a key player in the region - and we're only getting started.

With the vision set in our strategic plans and the actions we're taking now, Beaumont is showing the region how a fast-growing city can innovate with exciting ideas, collaborate with its neighbours for the benefit of all our residents, and still keep a strong sense of community.

Beaumont is defining what a city can be.

All the best,

Mayor John Stewart



## OVERVIEW

### 2020 CONSOLIDATED BUDGET

2020 Consolidated Budget				
	<u>Operating</u>	<u>Utilities</u>	<u>Capital</u>	<u>Total</u>
<b>Revenue</b>				
Municipal taxes	\$ 20,604,000		\$ -	\$ 20,604,000
Library taxes	795,700			795,700
User fees and sales of goods	2,501,800	8,191,100		10,692,900
Government transfers for operating	2,144,500			2,144,500
Government transfers for capital	-		4,305,000	4,305,000
Investment income	882,200			882,200
Penalties and costs of taxes	420,000	25,000		445,000
Franchise fees	2,930,600			2,930,600
Rental income	1,293,400			1,293,400
Licenses, permits and fines	1,678,100		524,000	2,202,100
Offsite levies	-	356,200		356,200
Contributions from other groups	29,100			29,100
	33,279,400	8,572,300	4,829,000	46,680,700
<b>Expenses</b>				
Council	582,400			582,400
CAO Office	8,779,400			8,779,400
Community Services	8,183,300		5,341,000	13,524,300
Economic Development and Communications	1,613,200			1,613,200
Family Services	2,900,400			2,900,400
Finance	1,575,900			1,575,900
Human Resources	686,400			686,400
Information Technology	886,200			886,200
Infrastructure	4,428,200	8,821,500	6,141,300	19,391,000
Planning and Development	2,151,800			2,151,800
Protective Services	5,310,200		13,900	5,324,100
Library	992,900			992,900
	-			-
	-			-
	38,090,300	8,821,500	11,496,200	58,408,000
<b>Excess (shortfall) of Revenue over Expenses - before adjustments</b>	(4,810,900)	(249,200)	(6,667,200)	(11,727,300)
<b>ADD:</b>				
Debenture Borrowing	-		2,500,000	2,500,000
Amortization	7,632,300	615,700		8,248,000
Transfer from Reserves	5,088,100	1,035,000	4,167,200	10,290,300
Transfer from Surplus	30,000		-	30,000
	12,750,400	1,650,700	6,667,200	21,068,300
<b>LESS:</b>				
Debenture Principal	6,530,500	447,200	-	6,977,700
Transfer to Surplus	-		-	-
Transfer to Reserves	2,045,100	318,200	-	2,363,300
Internal Costs (Recovery)	(636,100)	636,100	-	-
	7,939,500	1,401,500	-	9,341,000
<b>Excess (shortfall) of Revenue over Expenses</b>	\$ -	\$ -	\$ -	\$ -



## PROPERTY TAX INCREASE

Property Tax Increase		
	Incremental Change	Tax %
<b>Maintaining Services</b>		
(Increase)/Decrease in Revenues:		
Transfer from Reserves	(3,062,000)	
Franchise Fees	(861,700)	
User Fees and Sales of Goods	223,800	
Government Transfers	675,200	
Licenses, Permits and Fines	227,300	
Investment Income	(90,900)	
Rental Revenue	(250,900)	
Other	233,500	
	(2,905,700)	
Increase/(Decrease) in Expenditures:		
Debt Principal and Interest	4,207,500	
Personnel	64,000	
Utilities	221,000	
Licenses, Permits and Fees Expense	1,115,200	
Materials and Supplies	(87,800)	
Professional and Consulting Services	(1,038,900)	
Program Expenses and Supplies	(369,200)	
Community Grants	(15,000)	
Transfer to Reserve	(289,300)	
Travel and Training	(3,800)	
Change Requests	(864,100)	
	2,939,600	
<b>Net Maintaining Services</b>	33,900	0.1
<b>Growth in Services</b>		
Impacts from Capital	501,300	
Assessment Growth Revenue	(570,000)	
<b>Net Growth in Services</b>	(68,700)	(0.3)
<b>Service Enhancement</b>		
Operating Change Requests	362,800	
<b>Net Service Enhancement</b>	362,800	1.8
<b>Total Increase</b>	<b>328,000</b>	<b>1.6</b>



## IMPACT ON HOUSEHOLD

Impact of a Tax Increase of 1.6% and Utility Rate Increase on a Typical Homeowner (\$440,220 Assessed Value)			
	2019 Budget	2020 Budget	Annual Impact
Municipal Services	2,828.85	2,869.05	40.20
Library and Housing Foundation	120.86	126.43	5.57
Total Property Tax Bill	2,949.71	2,995.48	45.77
Utility Services			
Water	567.53	577.06	9.53
Waste Water	428.84	444.84	16.00
Solid Waste	290.88	290.88	-
Total Utility Bill	1,287.25	1,312.78	25.53
<b>Total Municipal Services</b>	<b>4,236.96</b>	<b>4,308.26</b>	<b>71.30</b>

Historical Tax Increases					
2015	2016	2017	2018	2019	2020
4.8%	2.3%	2.6%	2.0%	1.9%	1.6%
Value of Typical House					
2015	2016	2017	2018	2019	2020
436,892	448,773	426,299	443,432	439,446	440,220



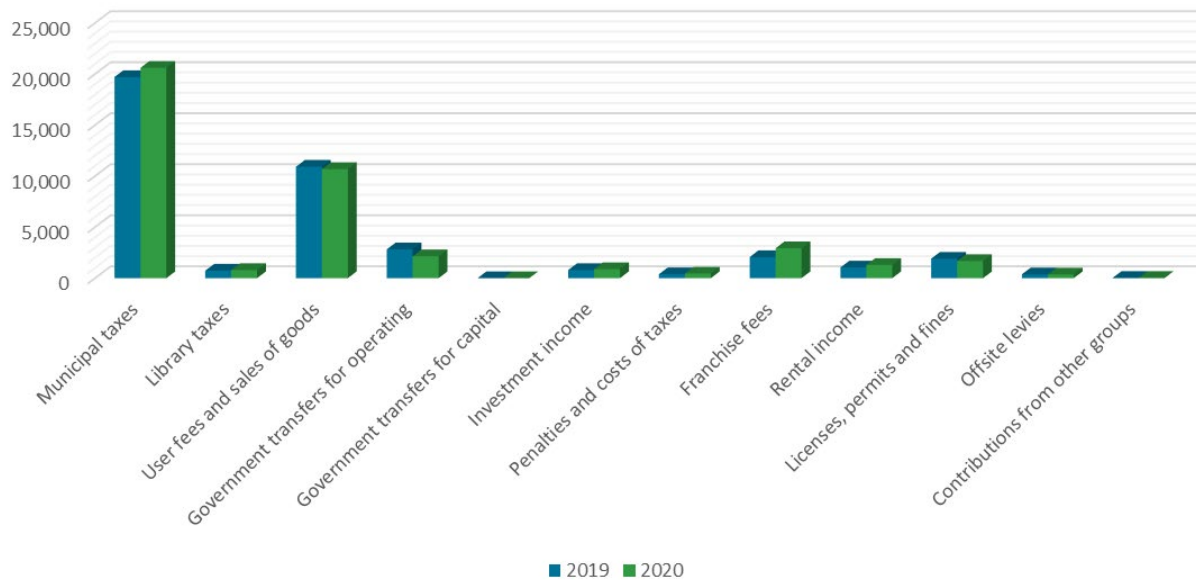
# OPERATING BUDGET

## 2020 OPERATING BUDGET

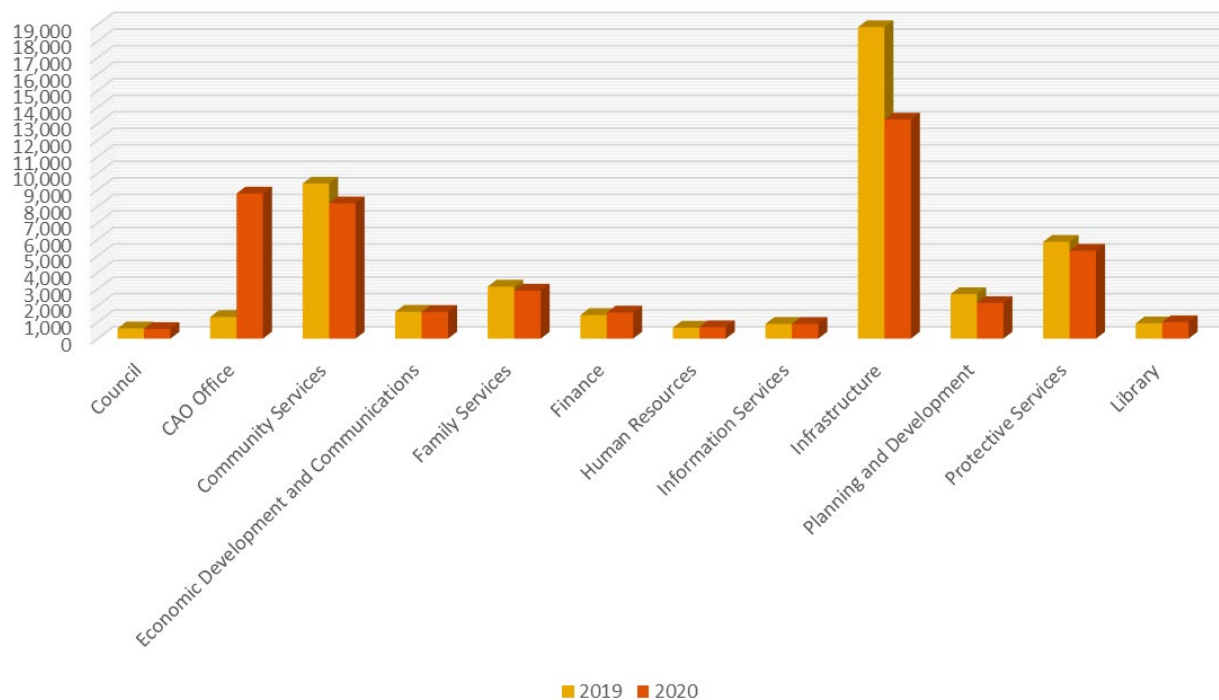
Operating Budget				
	<u>2019</u>	<u>2020</u>	<u>Change</u>	<u>Percentage</u>
<b>Revenue</b>				
Municipal taxes	\$ 19,701,700	\$ 20,604,000	\$ 902,300	4.58%
Library taxes	737,800	795,700	57,900	7.85%
User fees and sales of goods	10,916,700	10,692,900	(223,800)	-2.05%
Government transfers for operating	2,819,700	2,144,500	(675,200)	-23.95%
Government transfers for capital	-	-	-	-
Investment income	791,300	882,200	90,900	11.49%
Penalties and costs of taxes	385,000	445,000	60,000	15.58%
Franchise fees	2,068,900	2,930,600	861,700	41.65%
Rental income	1,042,500	1,293,400	250,900	24.07%
Licenses, permits and fines	1,905,400	1,678,100	(227,300)	-11.93%
Offsite levies	369,800	356,200	(13,600)	-3.68%
Contributions from other groups	29,100	29,100	-	0.00%
	40,767,900	41,851,700	1,083,800	2.66%
<b>Expense</b>				
Council	617,900	582,400	(35,500)	-5.75%
CAO Office	1,301,900	8,779,400	7,477,500	574.35%
Community Services	9,382,400	8,183,300	(1,199,100)	-12.78%
Economic Development and Communications	1,619,700	1,613,200	(6,500)	-0.40%
Family Services	3,147,200	2,900,400	(246,800)	-7.84%
Finance	1,427,000	1,575,900	148,900	10.43%
Human Resources	656,800	686,400	29,600	4.51%
Information Services	890,100	886,200	(3,900)	-0.44%
Infrastructure	18,843,400	13,249,700	(5,593,700)	-29.69%
Planning and Development	2,690,300	2,151,800	(538,500)	-20.02%
Protective Services	5,853,200	5,310,200	(543,000)	-9.28%
Library	926,000	992,900	66,900	7.22%
	47,355,900	46,911,800	(444,100)	-0.94%
<b>Excess (shortfall) of Revenue over Expenses - before adjustments</b>	(6,588,000)	(5,060,100)	1,527,900	-23.19%
<b>ADD:</b>				
Debenture borrowing	-	-	-	-
Amortization	8,248,000	8,248,000	-	0.00%
Transfer from reserves	3,061,100	6,123,100	3,062,000	100.03%
Transfer from surplus	372,100	30,000	(342,100)	-91.94%
	11,681,200	14,401,100	2,719,900	23.28%
<b>LESS:</b>				
Debenture principal	2,440,600	6,977,700	4,537,100	185.90%
Transfer to surplus	-	-	-	-
Transfer to reserves	2,652,600	2,363,300	(289,300)	-10.91%
	5,093,200	9,341,000	4,247,800	83.40%
<b>Excess (shortfall) of Revenue over Expenses</b>	\$ -	\$ -	\$ -	



**Budget Revenue Comparison - 2019/2020**  
(in thousands)



**Budget Expenses Comparison - 2019/2020**  
(in thousands)





<b>Historical Comparison of GL Categories</b>		
<i>Budget Year 2020</i>		
	<b>2019</b>	<b>2020</b>
<b>Revenues</b>		
11900 - Net Municipal Taxes	19,701,700	20,604,000
12789 - Library Taxes	737,800	795,700
13800 - User Fees & Sales of Goods	10,916,700	10,692,900
14950 - Govt Transfers for Operating	2,819,700	2,144,500
14960 - Govt Transfers for Capital	-	-
15990 - Investment Income	791,300	882,200
16999 - Penalties & Costs of Taxes	385,000	445,000
17813 - Franchise & Concession Contracts	2,068,900	2,930,600
18860 - Rentals	1,042,500	1,293,400
19820 - Licenses, Permits & Fines	1,905,400	1,678,100
19908 - Other Levy Revenues - Offsite Levies	369,800	356,200
19980 - Contributions from Other Groups	29,100	29,100
19996 - Transfer from Equity in Capital	8,248,000	8,248,000
19997 - Transfer from Reserve	3,061,100	6,123,100
19998 - Transfers from Surplus	372,100	30,000
<b>Total</b>	<b>52,449,100</b>	<b>56,252,800</b>
<b>Expenses</b>		
20 - Salaries and Wages	13,911,000	13,701,000
25 - Benefits Expense	2,916,500	3,190,500
28 - Travel and Training	410,100	406,300
30 - Materials and Supplies	6,050,400	5,962,600
40 - Professional and Consulting Services	2,267,900	1,229,000
41 - Licenses Permits & Fees Expense	9,196,700	10,311,900
48 - Utilities	1,749,400	1,970,400
50 - Amortization	8,248,000	8,248,000
58 - Loss/(Gain) on Sale of Assets	-	-
60 - Community Grants	269,000	254,000
61 - Program Expenses and Supplies	997,100	627,900
67 - Reserve Expense	2,652,600	2,363,300
68 - Interest on Debt	1,339,800	1,010,200
69 - Debenture Principal	2,440,600	6,977,700
70 - Recoverable Work (Expense)	10,788,600	653,600
75 - Recoverable Work (Revenue)	(10,788,600)	(653,600)
<b>Total</b>	<b>52,449,100</b>	<b>56,252,800</b>
<b>Net Total</b>	<b>-</b>	<b>-</b>



## OPERATING CHANGES TO SERVICE

Funded	2020		2021		2022	
	\$ Net	FTE	\$ Net	FTE	\$ Net	FTE
Growth in Services - Operating Impacts of Capital						
Beaumont Sport and Recreation Centre	465,300	7.0	930,600	14.0	930,600	14.0
Human Resources Information System	16,000	-	34,000	-	41,000	-
CityWorks Consulting Services	20,000	-	20,000	-	20,000	-
	501,300	7.0	984,600	14.0	991,600	14.0
Service Enhancements						
Economic Development Strategic Initiatives	90,000	-	90,000	-	90,000	-
Information Technology Services	115,600	-	115,600	-	115,600	-
Road Condition Assessments	58,000	-	58,000	-	58,000	-
Facility Maintenance Program	50,000	-	50,000	-	50,000	-
Fire Equipment Replacement	29,200	-	-	-	-	-
Inclusivity Program	20,000	-	12,000	-	14,000	-
	362,800	-	325,600	-	327,600	-
<b>Total Funded Change Requests</b>	<b>864,100</b>	<b>7.00</b>	<b>1,310,200</b>	<b>14.00</b>	<b>1,319,200</b>	<b>14.00</b>
Unfunded	2020		2021		2022	
	\$ Net	FTE	\$ Net	FTE	\$ Net	FTE
Service Enhancements						
Event Services	12,600	-	12,600	-	12,600	-
Arts Society	85,700	-	85,700	-	85,700	-
<b>Total Unfunded Change Requests</b>	<b>98,300</b>	<b>-</b>	<b>98,300</b>	<b>-</b>	<b>98,300</b>	<b>-</b>
Funded - Utility	2020		2021		2022	
	\$ Net	FTE	\$ Net	FTE	\$ Net	FTE
Service Enhancements						
Closed-circuit Television Inspections	1,000,000	-	-	-	-	-
Beaumont Water and Wastewater Systems Report	35,000	-	-	-	-	-
<b>Total Funded Change Requests</b>	<b>1,035,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Department** Community Services

Beaumont Sport &amp; Recreation Centre Staff

Operating Impacts of Capital  
Funded  
Ongoing**Strategic Alignment**

Livability - Recreation / Economic Prosperity-Meeting Local Needs

**Results to be Achieved**

Additional positions to be approved for operating of the Beaumont Recreation Centre.

**Description**

Guest Services Representatives - Additional 2600 hours will be required for service delivery at the BSRC. Facility attendants - 2080 hours will be required annually. Child Mind attendants - Additional 1500 hours annually. Child Mind Lead (FTE) - 2080 hours annually Fitness Lead (FTE) 2080 hours annually. \*2020 50% of new wages - Staff hired July 2020.

Facilities Staff - 1 Full Time Team Lead, 4 Full time operators, 4 Full Time Labourers

Total of 14 FTE

**Justification**

Additional positions needed to operate new facility.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	465,000	465,000	7.0	-	-	-	-	-	-	-	-
Annualization	-	-	-	0.0	-	930,000	930,000	14.0	-	930,000	930,000	14.0
<b>Total</b>	-	<b>465,000</b>	<b>465,000</b>	<b>7.0</b>	-	<b>930,000</b>	<b>930,000</b>	<b>14.0</b>	-	<b>930,000</b>	<b>930,000</b>	<b>14.0</b>



**Department** Human Resources

## HRIS Subscription Fees

Operating Impact of Capital  
Funded  
Ongoing**Strategic Alignment**

Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars; Skilled Administration

**Results to be Achieved**

The Human Resources Information System (HRIS) is an integrated digital platform that ties together payroll, human resources, workforce management and recruiting and onboarding of new employees.

**Description**

Annual fees for Human Resources Information System (HRIS). Operating costs are based on a per employee subscription cost on the number of employees run through the payroll system each month. Billing is quarterly and the numbers will fluctuate throughout the year.

2020: \$16,000

2021: \$34,000

2022: \$41,000

2023: \$42,000

2024: \$43,000

First 5 years of contract was build with a gradual growth in costs and should level off at year 2024 and only increase with increase staff levels.

**Justification**

This system allows administration to have accurate employee data easily accessible for improved analytics and workforce management and will enable us to be more efficient and effective with payroll, recruiting and onboarding.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	16,000	16,000	0.0	-	-	-	0.0	-	-	-	0.0
Annualization	-	-	-	0.0	-	34,000	34,000	0.0	-	41,000	41,000	0.0
<b>Total</b>	<b>-</b>	<b>16,000</b>	<b>16,000</b>	<b>0.0</b>	<b>-</b>	<b>34,000</b>	<b>34,000</b>	<b>0.0</b>	<b>-</b>	<b>41,000</b>	<b>41,000</b>	<b>0.0</b>



**Department Finance (Asset Management)**

Cityworks Consulting Services

Operating Impacts of Capital  
Funded  
Ongoing**Strategic Alignment**

Pillar: Good Governance, Fiscal Responsibility and Efficient Use of Tax Dollars

- 1) Implementation of an Asset Management Program; and
- 2) Review of operational alignments and systems to ensure cost-effective service delivery.

Pillar: Connecting with Citizens

- 1) Embracing new technology, ArcGIS online interfacing with Cityworks-AMS, to engage our citizens to submit non-emergency maintenance issues related to city owned assets. Enhancing our residents' experience by providing a ticket number and status updates as their request is being addressed by operations.

**Results to be Achieved**

The project goal is the continuation from Phase 1, of implementing Cityworks Asset Management System (Cityworks-AMS) for the City. This integration is to assist the planning, management, and administrative functions that are essential for successful maintenance and management of our City's assets. Cityworks-AMS is intended to be used by multiple departments and will serve as an operational and management tool for managing assets through workflow templates such as, service requests, work orders and inspections.

Cityworks-AMS provides for the integration of data and processing into a unified system that provides for maximum information integration and accessibility throughout the city related to all asset. Phase 2 will be utilizing the learnings and configuration templates produced by consultants in Phase 1 to continue to implement all operational units in the City.

**Description**

Consulting services are required for upgrades and reconfiguration in Cityworks outside of our current skill base - i.e. database programming and configuration of server components.

**Justification**

Phase 1 implementation of an ERP system through a capital project, however there were no ongoing operational funds identified to provide maintenance and changes required to keep up with the onboarding of various departments.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	20,000	20,000	0.0	-	20,000	20,000	0.0	-	20,000	20,000	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>0.0</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>0.0</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>0.0</b>



**Department** Economic Development**Strategic Initiatives**New or Enhanced  
Funded  
Ongoing**Strategic Alignment**

The City of Beaumont is investigating a number of strategic initiatives including projects looking at smart city abilities/innovations.

The Municipal Strategic Plan speaks to:

- Building Community with Technology
- Attracting Innovation
- Building Economic Pathways
- Building and Maintaining Infrastructure

**Results to be Achieved**

Plan is to provide a strategic approach to Beaumont's smart-city build-out including short-term and medium-term priorities. Additionally, where possible, we will be looking at potential partnerships with these strategic initiatives that could bring additional investment and opportunity to the city. A key element of this will be to add to the investment attractiveness of the city.

**Description**

Through 2020, Economic Development plans to assess a range of advanced technology/innovation opportunities and engage experts in the field to set the City up for the rapidly evolving technology/digital world.

**Justification**

These innovative/smart city initiatives could provide Beaumont with not only the foundational elements to further attract advanced knowledge-based businesses/technology industry but will also support our young and dynamic resident base. As well, through implementing targeted technologies, Beaumont could be able to find efficiencies and alternative ways to deliver services to our residents and businesses.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	90,000	90,000	0.0	-	90,000	90,000	0.0	-	90,000	90,000	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>90,000</b>	<b>90,000</b>	<b>0.0</b>	<b>-</b>	<b>90,000</b>	<b>90,000</b>	<b>0.0</b>	<b>-</b>	<b>90,000</b>	<b>90,000</b>	<b>0.0</b>



**Department Information Technology****Contracted Information Technology Services**Growth  
Funded  
Ongoing**Strategic Alignment**

Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars; Skilled Administration, Efficiency

**Results to be Achieved**

The role of IT is shifting from a role focused on processing customer requests to being an innovator/transformer that is business focused and drives innovation across the organization successfully. We will partner with industry experts that will take a leadership role in the execution of IT initiatives and work with us to monitor and manage IT costs effectively. We will partner together to focus on the possibilities and understand the latest in technological innovation and how it can support Beaumont and its initiatives.

**Description**

The City of Beaumont is seeking the services of an Information Technology Managed Services Provider who will provide a full range of IT support services, including on-site and remote system maintenance, advanced desktop support and troubleshooting, proactive network management, software licensing management, equipment warranty management and assisting IT asset tracking and resource planning. The City of Beaumont has a corporate culture within Administration that allows us to be nimble, efficient, and innovative and a community of choice for livability and economic innovation. We pride ourselves on being a disruptor and in an effort to find new and innovative ways to build and serve our community. The service will also provide advisory services available to us as a growing municipality, such as, being a sounding board to new innovative ways that the City of Beaumont can continue growing, governance reporting, touching base with us on new technologies and helping us in the deployment of applications.

**Justification**

In 2019, a IT Services review was completed and the key findings showed that our IT department is understaffed for project work, afterhours support and being able to support the current and future requirements. The review recommended that we increase our staff by 3 with a director, a manager and a application specialist. It is more cost effective for Beaumont to partner with an organization that can deliver the leadership, governance, innovation, data management, control, integration, etc. than to build the service internally.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	115,600	115,600	0.0	-	115,600	115,600	0.0	-	115,600	115,600	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	-	<b>115,600</b>	<b>115,600</b>	<b>0.0</b>	-	<b>115,600</b>	<b>115,600</b>	<b>0.0</b>	-	<b>115,600</b>	<b>115,600</b>	<b>0.0</b>



**Department** Infrastructure

## Road Condition Scores

New or Enhanced  
Funded  
Ongoing**Strategic Alignment**

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

**Results to be Achieved**

Accurate condition assessments of all roads, sidewalks and trails in Beaumont to ensure effective management of the assets.

**Description**

## BACKGROUND

In 2007, Beaumont procured the services of Stantec Consulting Ltd to complete a road condition analysis for all roads in Beaumont. The results of the road condition analysis was a road condition score which Administration uses to determine which neighbourhoods to focus our Neighbourhood Renewal efforts on.

## ALTERNATIVES

1. Move forward with the project as outlined but only complete half the roads (\$35,000).

**Justification**

For 2020, Administration is proposing to redo the road condition analysis to get updated road condition scores. Administration can also get condition scores for sidewalks and trails using in-house staff's visual assessments.

Beyond 2020, Administration recommends that a consulting firm be brought in every 5 years to update the condition score. In the interim years, Infrastructure can update the score with in-house staff doing visual assessments. Other municipalities have had success moving to this model.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	58,000	58,000	0.0	-	-	-	0.0	-	-	-	0.0
Annualization	-	-	-	0.0	-	58,000	58,000	0.0	-	58,000	58,000	0.0
<b>Total</b>	<b>-</b>	<b>58,000</b>	<b>58,000</b>	<b>0.0</b>	<b>-</b>	<b>58,000</b>	<b>58,000</b>	<b>0.0</b>	<b>-</b>	<b>58,000</b>	<b>58,000</b>	<b>0.0</b>





## Department - Infrastructure

### Facility Maintenance Program

Operating Impacts of Capital  
Funded  
Ongoing

### Strategic Alignment

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

### Results to be Achieved

Multiple renovations needed in the City's facilities. Key facilities due for renovation in 2020 include the Youth Centre and Operations Building.

### Description

#### BACKGROUND

The Operations Facility was built in 2009. The Operations Facility meeting space needs have changed. The boardroom used to only accommodate internal meetings, but the increase in City staffing since 2009, there are limited spaces to host meetings. The current boardroom is in the middle of the building and there is no secured space for City staff. The upgrades requested would allow the boardroom to be relocated to the front of the building and allow the remaining portion of the building to be secured from the public.

Director of FCSS has requested for facility to be painted and new flooring to be installed at the Youth Centre. If we are going to keep youth site in same location we will require more renovations in the upcoming years to maintain standards.

### Justification

The renovations in these facilities will increase staff and asset safety.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	50,000	50,000	0.0	-	50,000	50,000	0.0	-	50,000	50,000	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.0</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.0</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>0.0</b>



**Department** Protective Services

Fire Equipment Replacement

New or Enhanced  
Funded  
One Time**Strategic Alignment**

Livability

**Results to be Achieved**

In past years, firefighting turn out gear and helmets have been purchased in groups/bulk requiring one-time increases to operating budgets to replace the gear when it expires. This one-time increase is to address the 10 sets of gear that are expiring in the coming months. As we have already began, these one time purchases are being spread out over a number of years to provide consistent operational budgeting.

**Description**

Fire fighting turn out gear and helmets expire after 10 years. Once expired, it must be removed from service. Firefighting turn out gear is inclusive of a jacket and a set of pants. All turn out gear and helmets must meet National Fire Protection Association Standards (as a minimum).

**Justification**

Without the replacement of these sets of gear, ten members of the Beaumont Fire Service will no longer be in a position to respond to a fire or emergency event.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	29,200	29,200	0.0	-	-	-	0.0	-	-	-	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>29,200</b>	<b>29,200</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>



**Department** Planning and Development**Inclusivity Program**New or Enhanced  
Funded  
Ongoing**Strategic Alignment**

Inclusivity Program strongly with City of Beaumont's Strategic Plan (Our Beaumont), particularly in the following areas:

- Livability – Build Connected Communities
- Regional Collaboration and Leadership – Connect Community
- Regional Collaboration and Leadership – Partnerships
- Welcome Diversity and Celebrate Cultural Heritage – Celebrate Diversity
- Welcome Diversity and Celebrate Cultural Heritage – Embrace Heritage

**Results to be Achieved**

The goal of this initiative is to aim at building our Metis and Indigenous relationships as well as helping to ensure that Beaumont is an inclusive community of choice for residents.

**Description**

Beaumont's Strategic Plan, Municipal Development Plan, and the Social Master Plan call for Beaumont to honour the Truth and Reconciliation Commission's call to Action. Based on a discussion amongst Senior Leadership, Long Range Planning will be the project manager for a cross functional initiative aimed at building our Metis and Indigenous relationships as well as helping to ensure that Beaumont is an inclusive community of choice for residents from all background and at all ages and stages of their lives.

The amount of budget request consists of two areas and allocated as a placeholder:

02-60-610-00-610 Program Expenses 2020 - \$10,000; 2021 - \$12,000; 2022 - \$14,000; 2023 - \$14,000 and 2025 - \$14,000. These are for costs incurred on developing programs and engaging with the public on the implementation of the program.

02-60-610-00-621 Program Materials, Goods and Supplies 2020 - \$10,000. This is a one-time cost for expenses incurred for the project such as printing, graphics etc.

**Justification**

Inclusivity Program is an important initiative that the City of Beaumont identified and should be implemented.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	20,000	20,000	0.0	-	12,000	12,000	0.0	-	14,000	14,000	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>0.0</b>	<b>-</b>	<b>12,000</b>	<b>12,000</b>	<b>0.0</b>	<b>-</b>	<b>14,000</b>	<b>14,000</b>	<b>0.0</b>



**Department** Community Services

Event Services

New or Enhanced  
Unfunded  
Ongoing**Strategic Alignment**

Livability - Create Great Public Spaces / Economic Prosperity-Meeting Local Needs / Livability – Recreation

**Results to be Achieved**

Complying with AHS on Public Health ( washrooms, first aid) Contracted services for tent and stage install.

**Description**

Public health standards require us to have washrooms at all of our events \$1300.00 First Aid Services for public events \$ 4800. Stage set up \$1500. Tent Rental \$5000

**Justification**

First Aid and portable washrooms requirements for event hosting through Public Health. Contracted services for stage set up is less than adding staff training and managing of stage on day of events. Tent rental for Brighten up Beaumont.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	12,600	12,600	0.0	-	12,600	12,600	0.0	-	12,600	12,600	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>12,600</b>	<b>12,600</b>	<b>0.0</b>	<b>-</b>	<b>12,600</b>	<b>12,600</b>	<b>0.0</b>	<b>-</b>	<b>12,600</b>	<b>12,600</b>	<b>0.0</b>



## Department Community Services

Beaumont Society for the Arts Additional Funding Request

New or Enhanced  
Unfunded  
Ongoing

### Strategic Alignment

### Results to be Achieved

The Beaumont Society for the Arts respectfully requests an annual operational budget allocation of \$185,900 for fiscal year 2020.

### Description

#### 1. ANNUAL OPERATIONAL BUDGET REQUEST - FISCAL YEAR 2020

- The Beaumont Society for the Arts respectfully requests an annual operational budget allocation of \$185,900 for fiscal year 2020.
- We have a new request for \$7500.00 for the creation and production of a Community Theatre Group. This will be volunteer run and produced, but costs associated with venue rental, production rights, costuming, technical aspects etc, and will be covered by the requested funds. The creation of such a group could also help in creating an avenue for fundraising and cost recovery.
- One change is Quarterly Cabaret Nights at The CCBCC, examples being the Duelling Pianos and Improv events from the last 3 years.

#### 2. NEW PROGRAMMING BUDGET REQUEST FOR FISCAL YEAR 2020 – PER THE ARTS & CULTURAL POLICY of the CITY OF BEAUMONT

##### Background:

- The BSA presented a Policy to Guide the Development and Practice of Artistic and Cultural Expression in the City of Beaumont to City Council in May 2018.
- Policy is approved, provisions within the Policy acknowledged that the arts and cultural sector of Beaumont society is currently under-funded by ~\$200,000 annually in comparison to other, similar sectors.
- The Policy recommended that this funding imbalance be rectified incrementally over a five-year period.
- The Beaumont Society for the Arts hereby requests that the first portion of this funding increment be allocated for use by the arts and cultural sector during fiscal 2020.
- The Beaumont Society for the Arts respectfully requests a secondary budget allocation of \$40,000 for fiscal year 2019, per the provisions of the Policy to Guide the Development and Practice of Artistic and Cultural Expression in the City of Beaumont.

##### Intent of use of this funding:

- The BSA intends to use this secondary funding during 2019 for a combination of the purposes noted below.

##### Summary breakdown of this secondary fiscal 2020 Budget Request:

- Night Market Entertainment Support
- Touring Artists Sponsorships: TBD
- Scholarship and Sponsorship: BSA would like to sponsor several Scholarships for High School Graduates as well as scholarships and sponsorships for young artists in need.
- Community Arts Support: Supporting local events and groups throughout the year. Many Local NPO's approach us for grants or sponsorship of artists and performances to support their events. Funding support for CVOs, arts organizations, artists per Beaumont Arts Council mandate (eg. BBRF increase, Rural Roots Fair allocation, Dance Societies, etc).
- ½ Time position for Arts and Culture: Part-time (0.5 FTE) General Manager for BSA & Beaumont Arts Council (BAC).

### Justification

\$135,700 - \$50,000 = \$85,700

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	85,700	85,700	0.0	-	85,700	85,700	0.0	-	85,700	85,700	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>85,700</b>	<b>85,700</b>	<b>0.0</b>	<b>-</b>	<b>85,700</b>	<b>85,700</b>	<b>0.0</b>	<b>-</b>	<b>85,700</b>	<b>85,700</b>	<b>0.0</b>



**Department** Infrastructure

## Closed Circuit Television Inspections

Operating Impacts of Capital  
Funded  
One Time**Strategic Alignment**

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

**Results to be Achieved**

Accurate assessment of all wastewater mains and manholes and drainage mains, manholes and catch basins in Beaumont to ensure proper assets are getting our resources.

**Description**

## BACKGROUND

In 2006, Beaumont completed condition analyses for all wastewater and drainage mains in Beaumont. The results of the analyses were condition scores and were used to determine which infrastructure to focus renewal efforts on.

## ALTERNATIVES

1. Move forward with portions of the project.

**Justification**

For 2020, redo the condition analysis to get our updated condition scores. This will allow Beaumont to move to a more logic based system on how we determine what to fix first.

Beyond 2020, Administration recommends conducting analyses every 10 years to renew the condition scores.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	1,000,000	1,000,000	0.0	-	-	-	0.0	-	-	-	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>



## Department Infrastructure

### Beaumont Water and Wastewater Systems Report Amendment

Operating Impacts of Capital  
Funded  
One Time

### Strategic Alignment

Aligns with Strategic Plan AND is required by growth in population or facility OR contributes to organization efficiency/effectiveness OR demonstrates an acceptable rate of return OR is a Public Request.

Categories:

Key Focus Areas: Community Identity, Complete Community, Economic Development

### Results to be Achieved

In 2018, ISL Engineering completed the Water and Wastewater Systems: 2018 and Beyond Report (Utility Master Plan) for Beaumont. The City has requested ISL to prepare a work plan to complete an amendment to determine servicing strategies in the short term, while still integrating into the ultimate servicing concept.

### Description

The City has identified the quarter section east of 50 Street and north of Township Road 510, as well as frontage road along the west side of 50 Street from Township Road 510 to a point 800m to the north as potentiality developing in the short term. In the Beaumont Water and Wastewater Systems Report, these lands were generally serviced to the north by sanitary via a trunk system running east-west. This system globally serviced the north lands in the Beaumont Water and Wastewater Systems Report. Given the cost of the larger system, Beaumont would like to look at alternative servicing options for the subject lands to allow for shorter term servicing with lower up-front costs.

### Justification

Given the cost of the larger system, Beaumont would like to look at alternative servicing options for the subject lands to allow for shorter term servicing with lower up-front costs.

Incremental	2020				2021				2022			
	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs	Rev	Exp	Net	FTEs
New Budget	-	35,000	35,000	0.0	-	-	-	0.0	-	-	-	0.0
Annualization	-	-	-	0.0	-	-	-	0.0	-	-	-	0.0
<b>Total</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0</b>



## USER FEES

Each year, the user fees for the City are reviewed and updated by the respective service areas of each Department. Changes made are based on operational considerations and are evaluated for reasonableness by comparing to the rates of other municipalities within the Edmonton Metropolitan Regional Area.

Schedule	Change Type	Description
<b>Planning, Development &amp; Building Permit Fees</b>		
Schedule V - Section B	• Fee & wording	• Decrease Minimum Fee to \$500 for garage suite, garden suite, tiny home.
	• Fee	• Fast-Track Residential Permit Review Fee - Increase building fee from \$525.00 to \$750.00.
	• Fee	• Exterior Residential Structural Renovation/ Alterations Fee – Decrease the development fee from \$106 to \$53.
	• Fee & wording	• Add wording "(in an existing dwelling unit)" to the wording "Secondary Suite" and decrease the development fee from \$106 from \$53.
	• Category	• Add a new section "Home Based Business – Minor" to include a development fee of \$53.00 for the development permit and a fee of \$95.00 for the business license application.
Schedule V – Section C	• New Fee	• Add "Building Permit Extension Fee (at administration's discretion)" of \$159.00
	• New Fee	• Add "Expired Building Permit (new buildings)" at 50% of Building Permit Fee
	• Format change	• Electrical Permit Fee – Other Installations – This section, which listed pricing for separate items, has been deleted and replaced with "Other Residential Installations (basement development, garage, renovations, minor work, etc)" which has six (6) prices ranges.
<b>Utility Services</b>		
Schedule VI	• Fee	<ul style="list-style-type: none"> <li>• Increase from \$9.00 to \$9.09 per month for the collection, processing and disposal fee for additional waste or organics cart.</li> <li>• Increase in Water Consumption Rate from \$1.89 to \$1.94 to reflect the increased per m3 rate from the Water Commission.</li> <li>• Increase in Sewer Treatment Rate from \$1.54 to \$1.62 to reflect the increased per m3 rate from the Wastewater Commission.</li> </ul>
<b>Childcare Fees</b>		
Schedule VII	• Fee	• Childcare program fees were increased by 2%, pending potential policy change.
<b>Cemetery Fees</b>		
Schedule VIII	• New fee	• Schedule has been updated to include the Columbarium Niche for both small and large and associated fees ranging from \$1,300to \$1,700 and to include an associated winter fee for plots.





Beaumont Sport and Recreation Centre (BSRC)		
Schedule IX – Memberships	<ul style="list-style-type: none"> <li>New membership options</li> </ul>	<ul style="list-style-type: none"> <li>With Phase 2 of the BSRC, the facility will be offering additional amenities that the members will be utilizing. Membership options have been increased from five (5) levels of memberships to nine (9) levels of memberships for residents to choose from.</li> </ul>
Schedule IX - Programs	<ul style="list-style-type: none"> <li>Fee change</li> </ul>	<ul style="list-style-type: none"> <li>Fees for the Red Cross Programs have slightly increased from \$65.00 to \$66.00 for Preschool, from \$75.00 to \$76.50 for Swim Kids (1-7) and from \$79.00 to \$80.00 for Swim Kids (8-10).</li> </ul>
	<ul style="list-style-type: none"> <li>New fee</li> </ul>	<ul style="list-style-type: none"> <li>Fees, comparable to 2018, for Personal Training and Child Mind will be reinstated for the 2020 Season.</li> </ul>
Schedule IX – Bookings & Rentals	<ul style="list-style-type: none"> <li>New fee</li> </ul>	<ul style="list-style-type: none"> <li>The rental for the multi-purpose rooms, the Fieldhouse, the Gymnasium and the Arena have been added.</li> </ul>
CCBCC		
Schedule XIII	<ul style="list-style-type: none"> <li>Fee</li> </ul>	<ul style="list-style-type: none"> <li>There has been a slight increase of approximately 5% for hall rentals to include AV equipment with each rental.</li> </ul>
Indoor & Outdoor Facility		
Schedule X	<ul style="list-style-type: none"> <li>Fee</li> </ul>	<ul style="list-style-type: none"> <li>CBYC Birthday Party Packages – Increase 2 hour rental fee from \$45.00/hr to \$50.00/hr.</li> </ul>



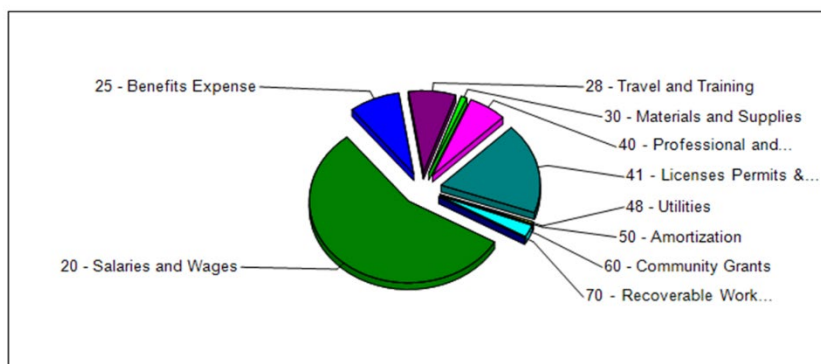
## DEPARTMENTS

### COUNCIL

In accordance with the *Municipal Government Act* and other Provincial Legislation, Council is responsible for setting the strategic and policy direction for the City. Through the development of its Strategic Plan, Council has set a series of priorities for the 2018 through 2021 term.

Operating Budget by GL Category				
Budget Year: 2020				
	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	1,000	1,000	0	0.00 %
<b>Revenues Total</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0.00 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	6,800	0	(6,800)	-100.00 %
19997 - Transfer from Reserve	5,000	0	(5,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>11,800</b>	<b>0</b>	<b>(11,800)</b>	<b>-100.00 %</b>
<b>Total Revenues</b>	<b>12,800</b>	<b>1,000</b>	<b>(11,800)</b>	<b>-92.19 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	1,475,500	0	(1,475,500)	-100.00 %
<b>Internal Costs Total</b>	<b>1,475,500</b>	<b>0</b>	<b>(1,475,500)</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	343,000	343,000	0	0.00 %
25 - Benefits Expense	48,000	50,600	2,600	5.42 %
28 - Travel and Training	47,200	32,200	(15,000)	-31.78 %
30 - Materials and Supplies	5,500	6,000	500	9.09 %
40 - Professional and Consulting Services	37,400	38,100	700	1.87 %
41 - Licenses Permits & Fees Expense	112,800	110,000	(2,800)	-2.48 %
48 - Utilities	2,200	2,500	300	13.64 %
50 - Amortization	6,800	0	(6,800)	-100.00 %
60 - Community Grants	15,000	0	(15,000)	-100.00 %
<b>Other Total</b>	<b>617,900</b>	<b>582,400</b>	<b>(35,500)</b>	<b>-5.75 %</b>
<b>Total Expenses</b>	<b>2,093,400</b>	<b>582,400</b>	<b>(1,511,000)</b>	<b>-72.18 %</b>
	<b>(2,080,600)</b>	<b>(581,400)</b>	<b>1,499,200</b>	

Council  
2020 Expenses by GL Category



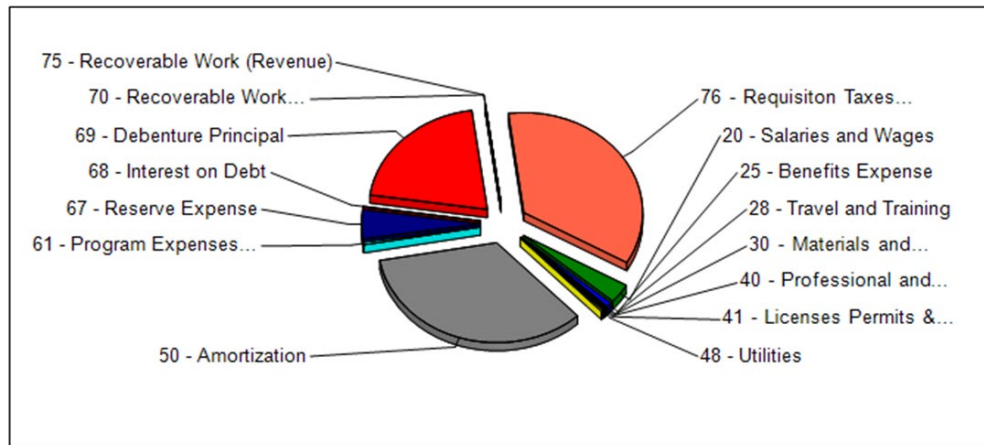
## CAO Office

The Chief Administrative Officer (CAO) informs and advises Council on strategic and policy direction while aligning the overall operations of the City with this direction. Appointed by Council, the CAO is responsible for the day-to-day operations of the City. The Deputy CAO, CFO, Director of Human Resources and the City Clerk report directly to the CAO.

<b>Operating Budget by GL Category</b>				
<i>Budget Year: 2020</i>				
	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Requisition Taxes - Collected</b>				
11910 - Requisition Taxes	7,744,600	7,899,600	155,000	2.00 %
<b>Requisition Taxes - Collected Total</b>	<b>7,744,600</b>	<b>7,899,600</b>	<b>155,000</b>	<b>2.00 %</b>
<b>Revenues</b>				
11900 - Net Municipal Taxes	19,701,700	20,604,000	902,300	4.58 %
13800 - User Fees & Sales of Goods	44,100	44,900	800	1.81 %
14950 - Govt Transfers for Operating	0	0	0	0.00 %
15990 - Investment Income	587,600	822,200	234,600	39.93 %
16999 - Penalties & Costs of Taxes	360,000	420,000	60,000	16.67 %
17813 - Franchise & Concession Contracts	1,658,600	1,589,100	(69,500)	-4.19 %
18860 - Rentals	3,700	3,700	0	0.00 %
<b>Revenues Total</b>	<b>22,355,700</b>	<b>23,483,900</b>	<b>1,128,200</b>	<b>5.05 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	61,000	7,600,600	7,539,600	12360.00 %
19997 - Transfer from Reserve	175,000	4,682,200	4,507,200	2575.54 %
19998 - Transfers from Surplus	0	0	0	0.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>236,000</b>	<b>12,282,800</b>	<b>12,046,800</b>	<b>5104.58 %</b>
<b>Total Revenues</b>	<b>30,336,300</b>	<b>43,666,300</b>	<b>13,330,000</b>	<b>43.98 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	220,800	0	(220,800)	-100.00 %
75 - Recoverable Work (Revenue)	(1,122,800)	0	1,122,800	-100.00 %
<b>Internal Costs Total</b>	<b>(902,000)</b>	<b>0</b>	<b>902,000</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	581,800	695,900	114,100	19.61 %
25 - Benefits Expense	135,700	164,400	28,700	21.15 %
28 - Travel and Training	20,300	9,900	(10,400)	-51.23 %
30 - Materials and Supplies	43,600	44,000	400	0.92 %
40 - Professional and Consulting Services	156,200	50,500	(105,700)	-67.67 %
41 - Licenses Permits & Fees Expense	48,500	48,900	400	0.82 %
48 - Utilities	58,600	59,500	900	1.54 %
50 - Amortization	61,000	7,600,600	7,539,600	12360.00 %
61 - Program Expenses and Supplies	127,400	94,400	(33,000)	-25.90 %
68 - Interest on Debt	68,800	11,300	(57,500)	-83.58 %
<b>Other Total</b>	<b>1,301,900</b>	<b>8,779,400</b>	<b>7,477,500</b>	<b>574.35 %</b>
<b>Requisition Taxes - Paid</b>				
76 - Requisition Taxes (Expenses)	7,744,600	7,899,600	155,000	2.00 %
<b>Requisition Taxes - Paid Total</b>	<b>7,744,600</b>	<b>7,899,600</b>	<b>155,000</b>	<b>2.00 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	1,400,700	1,047,800	(352,900)	-25.19 %
69 - Debenture Principal	24,800	4,588,000	4,563,200	18400.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>1,425,500</b>	<b>5,635,800</b>	<b>4,210,300</b>	<b>295.36 %</b>
<b>Total Expenses</b>	<b>9,570,000</b>	<b>22,314,800</b>	<b>12,744,800</b>	<b>133.17 %</b>
	<b>20,766,300</b>	<b>21,351,500</b>	<b>585,200</b>	



CAO Office  
2020 Expenses by GL Category



## Community Services

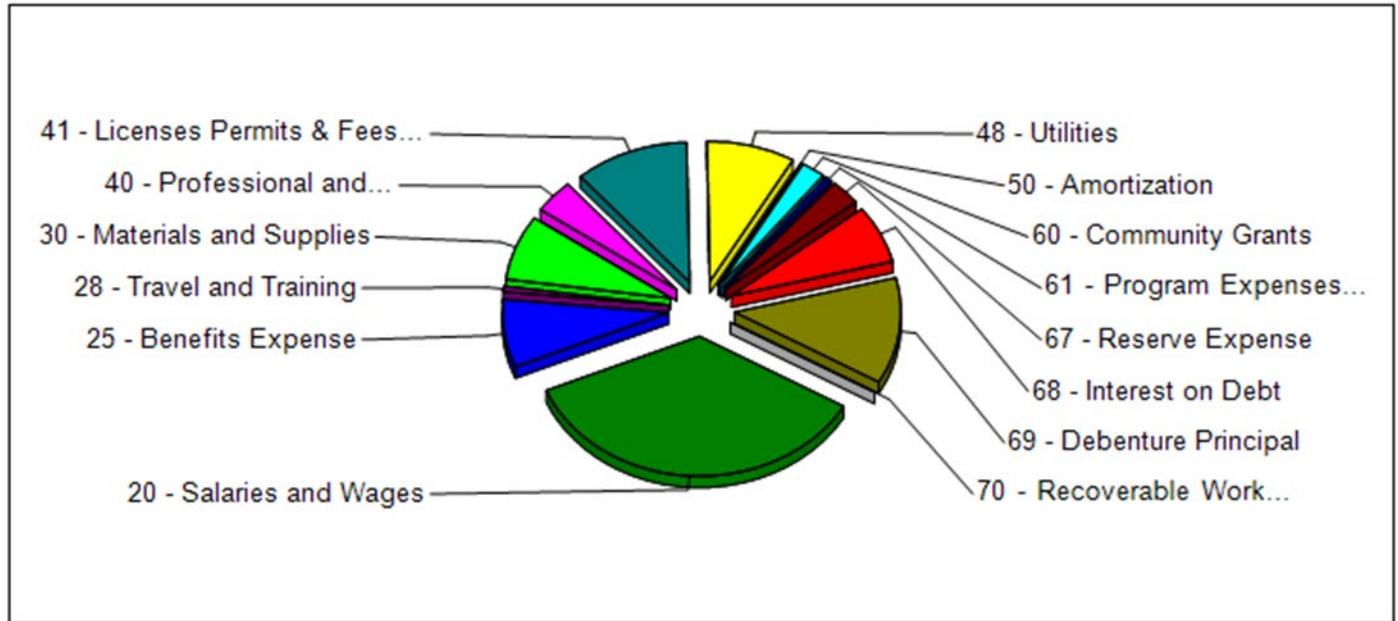
The Community Services department ensures that the residents of Beaumont have access to excellent recreation and social programs, parks, facilities and a variety of development and support opportunities to enhance quality of life. Programs include recreation and event programs. Additionally, Community Services manages several recreational facilities including Beaumont Sports & Recreation Centre (BSRC) and Ken Nichol Regional Recreation Centre, parks and the Community Centre.

### Operating Budget by GL Category

<i>Budget Year: 2020</i>				
	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	1,009,900	495,800	(514,100)	-50.91 %
14950 - Govt Transfers for Operating	810,400	699,600	(110,800)	-13.67 %
15990 - Investment Income	203,700	60,000	(143,700)	-70.54 %
17813 - Franchise & Concession Contracts	410,300	1,341,500	931,200	226.96 %
18860 - Rentals	845,200	1,041,900	196,700	23.27 %
19820 - Licenses, Permits & Fines	5,400	5,400	0	0.00 %
19980 - Contributions from Other Groups	16,500	16,500	0	0.00 %
<b>Revenues Total</b>	<b>3,301,400</b>	<b>3,660,700</b>	<b>359,300</b>	<b>10.88 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	1,250,900	0	(1,250,900)	-100.00 %
19997 - Transfer from Reserve	280,900	45,000	(235,900)	-83.98 %
19998 - Transfers from Surplus	79,100	0	(79,100)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>1,610,900</b>	<b>45,000</b>	<b>(1,565,900)</b>	<b>-97.21 %</b>
<b>Total Revenues</b>	<b>4,912,300</b>	<b>3,705,700</b>	<b>(1,206,600)</b>	<b>-24.56 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	914,000	0	(914,000)	-100.00 %
<b>Internal Costs Total</b>	<b>914,000</b>	<b>0</b>	<b>(914,000)</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	3,460,400	3,412,100	(48,300)	-1.40 %
25 - Benefits Expense	633,000	757,900	124,900	19.73 %
28 - Travel and Training	17,600	63,200	45,600	259.09 %
30 - Materials and Supplies	751,900	727,600	(24,300)	-3.23 %
40 - Professional and Consulting Services	442,800	377,100	(65,700)	-14.84 %
41 - Licenses Permits & Fees Expense	1,016,200	1,072,200	56,000	5.51 %
48 - Utilities	662,800	830,000	167,200	25.23 %
50 - Amortization	1,250,900	0	(1,250,900)	-100.00 %
60 - Community Grants	225,000	225,000	0	0.00 %
61 - Program Expenses and Supplies	53,600	69,500	15,900	29.66 %
68 - Interest on Debt	868,200	648,700	(219,500)	-25.28 %
<b>Other Total</b>	<b>9,382,400</b>	<b>8,183,300</b>	<b>(1,199,100)</b>	<b>-12.78 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	242,100	286,100	44,000	18.17 %
69 - Debenture Principal	1,168,700	1,187,800	19,100	1.63 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>1,410,800</b>	<b>1,473,900</b>	<b>63,100</b>	<b>4.47 %</b>
<b>Total Expenses</b>	<b>11,707,200</b>	<b>9,657,200</b>	<b>(2,050,000)</b>	<b>-17.51 %</b>
	<b>(6,794,900)</b>	<b>(5,951,500)</b>	<b>843,400</b>	



Community Services  
2020 Expenses by GL Category



## ECONOMIC DEVELOPMENT AND COMMUNICATIONS

The Beaumont Economic Development Team advocates for economic prosperity; playing an integral role in maximizing the growth and investment in Beaumont while ensuring the necessary supports and resources to sustain a thriving business sector are provided. A key initiative is to promote Beaumont as an entrepreneurial city and that businesses that settle here will be successful. While the Communications team provides strategic communications including media relations. The team advises leadership on key communications initiatives as well as giving general advice and planning of communications-related products. The team informs employees and residents about city programs and services, and promotes Beaumont to key stakeholders.

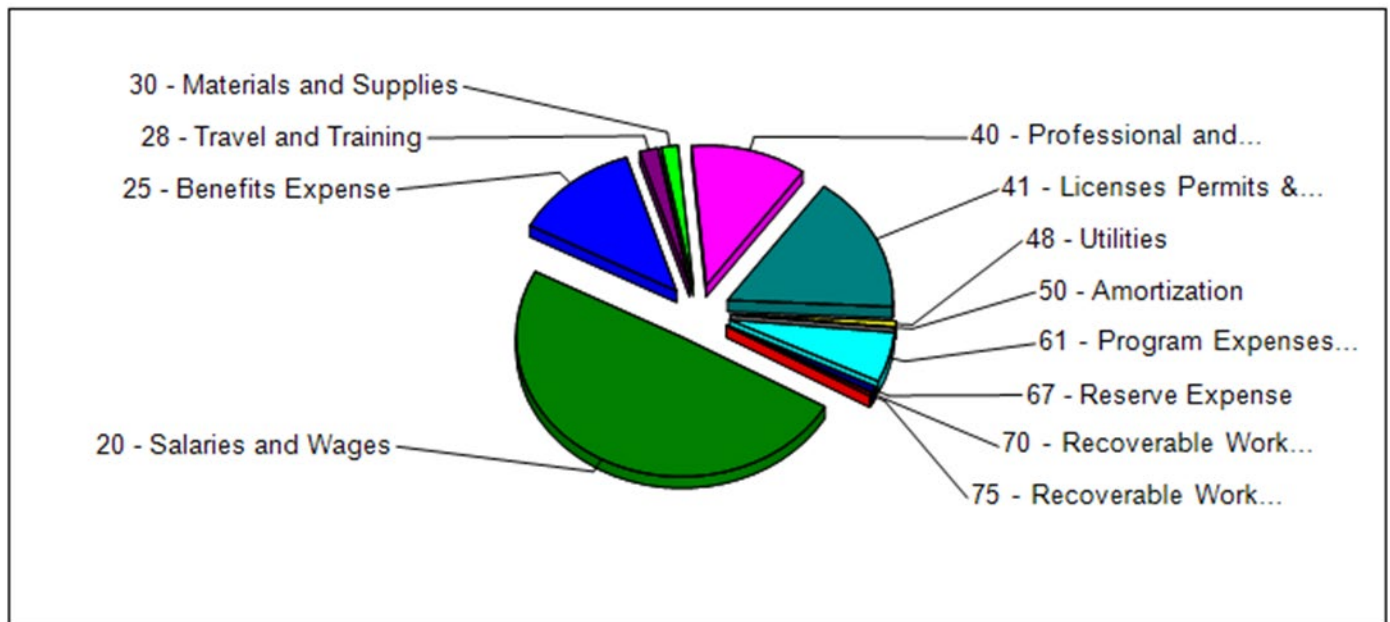
### Operating Budget by GL Category

*Budget Year: 2020*

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
14950 - Govt Transfers for Operating	150,000	-	(150,000)	-100.00 %
18860 - Rentals	145,900	200,000	54,100	37.08 %
19820 - Licenses, Permits & Fines	-	86,800	86,800	100.00 %
<b>Revenues Total</b>	<b>295,900</b>	<b>286,800</b>	<b>(9,100)</b>	<b>-3.08 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	8,700	-	(8,700)	-100.00 %
19997 - Transfer from Reserve	668,600	8,900	(659,700)	-98.67 %
<b>Transfer from Surplus or Reserve Total</b>	<b>677,300</b>	<b>8,900</b>	<b>(668,400)</b>	<b>-98.69 %</b>
<b>Total Revenues</b>	<b>973,200</b>	<b>295,700</b>	<b>(677,500)</b>	<b>-69.62 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	97,800	-	(97,800)	-100.00 %
75 - Recoverable Work (Revenue)	(301,100)	(6,000)	295,100	-98.01 %
<b>Internal Costs Total</b>	<b>(203,300)</b>	<b>(6,000)</b>	<b>197,300</b>	<b>-97.05 %</b>
<b>Other</b>				
20 - Salaries and Wages	442,600	805,800	363,200	82.06 %
25 - Benefits Expense	102,800	202,100	99,300	96.60 %
28 - Travel and Training	9,000	29,600	20,600	228.89 %
30 - Materials and Supplies	21,700	26,500	4,800	22.12 %
40 - Professional and Consulting Services	204,000	185,000	(19,000)	-9.31 %
41 - Licenses Permits & Fees Expense	452,600	258,500	(194,100)	-42.89 %
48 - Utilities	6,400	11,500	5,100	79.69 %
50 - Amortization	8,700	-	(8,700)	-100.00 %
61 - Program Expenses and Supplies	371,900	94,200	(277,700)	-74.67 %
<b>Other Total</b>	<b>1,619,700</b>	<b>1,613,200</b>	<b>(6,500)</b>	<b>-0.40 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	-	12,000	12,000	100.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>-</b>	<b>12,000</b>	<b>12,000</b>	<b>100.00 %</b>
<b>Total Expenses</b>	<b>1,416,400</b>	<b>1,619,200</b>	<b>202,800</b>	<b>14.32 %</b>
	<b>(443,200)</b>	<b>(1,323,500)</b>	<b>(880,300)</b>	



Economic Development & Communications  
2020 Expenses by GL Category





## FAMILY SERVICES

Family and Community Support Services (FCSS) provides individual and group services to strengthen the individual, the family and the community. Beaumont FCSS builds capacity with individuals, families and the community, through a respectful, coordinated and collaborative approach.

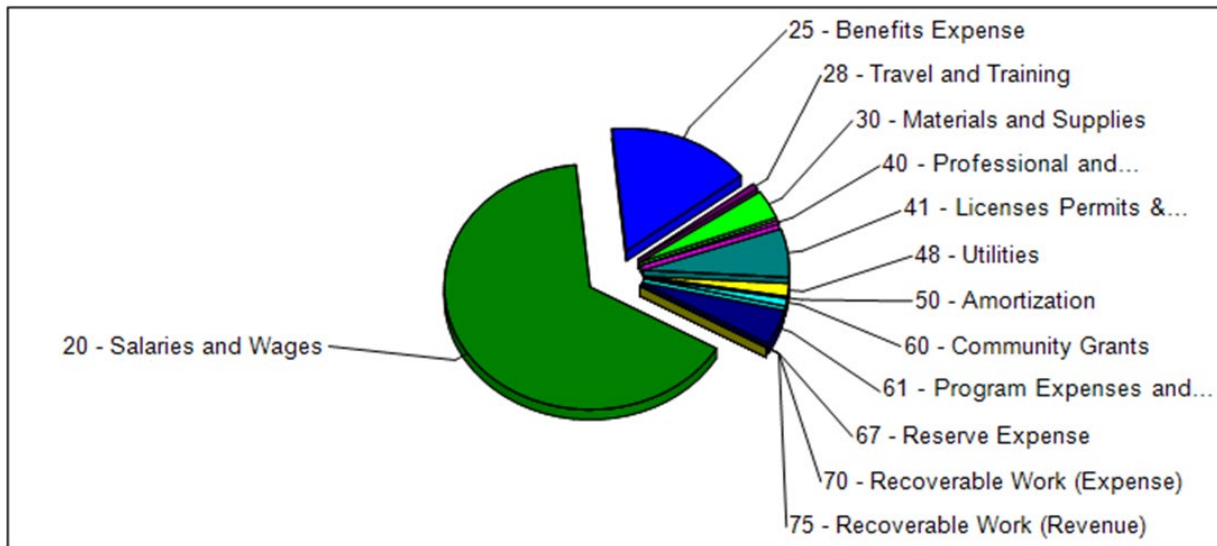
### Operating Budget by GL Category

*Budget Year: 2020*

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	1,315,100	1,348,000	32,900	2.50 %
14950 - Govt Transfers for Operating	678,900	648,000	(30,900)	-4.55 %
18860 - Rentals	2,400	2,400	-	0.00 %
19980 - Contributions from Other Groups	10,100	10,100	-	0.00 %
<b>Revenues Total</b>	<b>2,006,500</b>	<b>2,008,500</b>	<b>2,000</b>	<b>0.10 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	39,600	-	(39,600)	-100.00 %
19997 - Transfer from Reserve	125,000	-	(125,000)	-100.00 %
19998 - Transfers from Surplus	92,000	-	(92,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>256,600</b>	<b>-</b>	<b>(256,600)</b>	<b>-100.00 %</b>
<b>Total Revenues</b>	<b>2,263,100</b>	<b>2,008,500</b>	<b>(254,600)</b>	<b>-11.25 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	884,500	-	(884,500)	-100.00 %
75 - Recoverable Work (Revenue)	(499,500)	-	499,500	-100.00 %
<b>Internal Costs Total</b>	<b>385,000</b>	<b>-</b>	<b>(385,000)</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	1,952,800	1,889,200	(63,600)	-3.26 %
25 - Benefits Expense	445,700	465,300	19,600	4.40 %
28 - Travel and Training	9,100	23,400	14,300	157.14 %
30 - Materials and Supplies	74,200	109,900	35,700	48.11 %
40 - Professional and Consulting Services	202,500	13,400	(189,100)	-93.38 %
41 - Licenses Permits & Fees Expense	216,700	185,600	(31,100)	-14.35 %
48 - Utilities	47,900	48,900	1,000	2.09 %
50 - Amortization	39,600	-	(39,600)	-100.00 %
60 - Community Grants	29,000	29,000	0	0.00 %
61 - Program Expenses and Supplies	129,700	135,700	6,000	4.63 %
<b>Other Total</b>	<b>3,147,200</b>	<b>2,900,400</b>	<b>(246,800)</b>	<b>-7.84 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	1,000	1,000	-	0.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>0.00 %</b>
<b>Total Expenses</b>	<b>3,533,200</b>	<b>2,901,400</b>	<b>(631,800)</b>	<b>-17.88 %</b>
	<b>(1,270,100)</b>	<b>(892,900)</b>	<b>377,200</b>	



Family Services  
2020 Expenses by GL Category

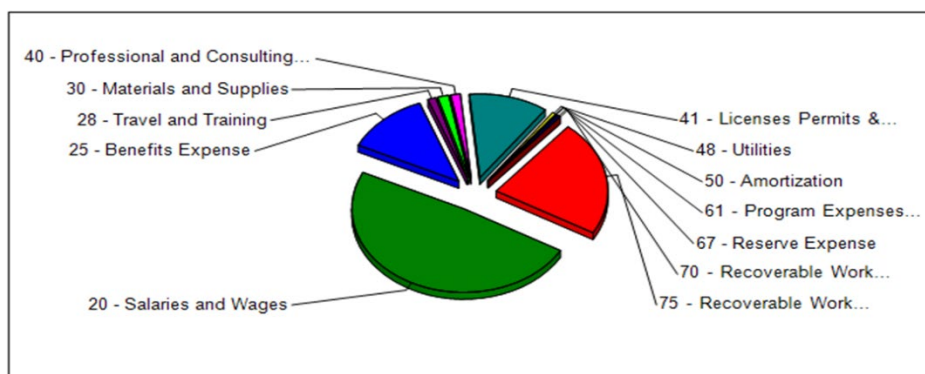


## FINANCE

Our Finance department provides financial expertise, information, guidance and advice on day-to-day operational matters to Council, CAO, management and staff, as well as our external customers (taxpayers, the provincial and federal governments, etc.). The department also develops financial policies and procedures that assist Council and guide staff in shaping the direction of the municipality.

Operating Budget by GL Category				
<i>Budget Year: 2020</i>				
	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	200	200	-	0.00 %
<b>Revenues Total</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.00 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	9,200	-	(9,200)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>9,200</b>	<b>-</b>	<b>(9,200)</b>	<b>-100.00 %</b>
<b>Total Revenues</b>	<b>9,400</b>	<b>200</b>	<b>(9,200)</b>	<b>-97.87 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	3,645,800	-	(3,645,800)	-100.00 %
75 - Recoverable Work (Revenue)	(5,072,400)	(453,200)	4,619,200	-91.07 %
<b>Internal Costs Total</b>	<b>(1,426,600)</b>	<b>(453,200)</b>	<b>973,400</b>	<b>-68.23 %</b>
<b>Other</b>				
20 - Salaries and Wages	920,900	994,600	73,700	8.00 %
25 - Benefits Expense	215,700	247,800	32,100	14.88 %
28 - Travel and Training	19,200	24,000	4,800	25.00 %
30 - Materials and Supplies	31,500	32,900	1,400	4.44 %
40 - Professional and Consulting Services	29,100	28,600	(500)	-1.72 %
41 - Licenses Permits & Fees Expense	188,200	233,200	45,000	23.91 %
48 - Utilities	8,800	10,300	1,500	17.05 %
50 - Amortization	9,200	0	(9,200)	-100.00 %
61 - Program Expenses and Supplies	4,400	4,500	100	2.27 %
<b>Other Total</b>	<b>1,427,000</b>	<b>1,575,900</b>	<b>148,900</b>	<b>10.43 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	9,000	9,000	-	0.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>9,000</b>	<b>9,000</b>	<b>-</b>	<b>0.00 %</b>
<b>Total Expenses</b>	<b>9,400</b>	<b>1,131,700</b>	<b>1,122,300</b>	<b>11939.36 %</b>
	<b>-</b>	<b>(1,131,500)</b>	<b>(1,131,500)</b>	

Finance  
2020 Expenses by GL Category



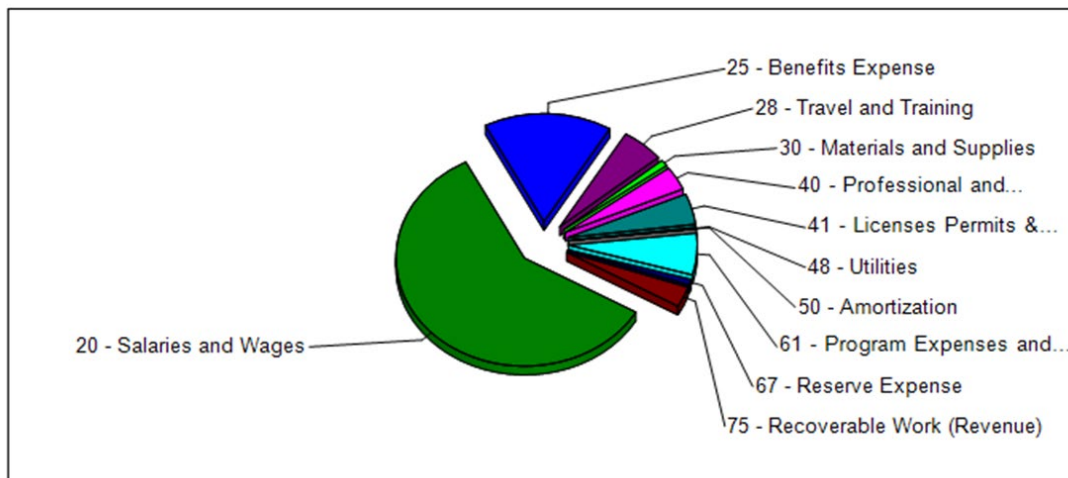
## HUMAN RESOURCES

### Operating Budget by GL Category

Budget Year: 2020

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	5,900	-	(5,900)	-100.00 %
19997 - Transfer from Reserve	55,000	-	(55,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>60,900</b>	<b>-</b>	<b>(60,900)</b>	<b>-100.00 %</b>
<b>Total Revenues</b>	<b>60,900</b>	<b>-</b>	<b>(60,900)</b>	<b>-100.00 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
75 - Recoverable Work (Revenue)	(601,800)	(21,800)	580,000	-96.38 %
<b>Internal Costs Total</b>	<b>(601,800)</b>	<b>(21,800)</b>	<b>580,000</b>	<b>-96.38 %</b>
<b>Other</b>				
20 - Salaries and Wages	362,800	422,200	59,400	16.37 %
25 - Benefits Expense	92,600	115,000	22,400	24.19 %
28 - Travel and Training	73,200	38,200	(35,000)	-47.81 %
30 - Materials and Supplies	8,500	6,800	(1,700)	-20.00 %
40 - Professional and Consulting Services	33,500	25,500	(8,000)	-23.88 %
41 - Licenses Permits & Fees Expense	16,400	32,900	16,500	100.61 %
48 - Utilities	21,100	1,400	(19,700)	-93.36 %
50 - Amortization	5,900	-	(5,900)	-100.00 %
61 - Program Expenses and Supplies	42,800	44,400	1,600	3.74 %
<b>Other Total</b>	<b>656,800</b>	<b>686,400</b>	<b>29,600</b>	<b>4.51 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	5,900	5,900	-	0.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>5,900</b>	<b>5,900</b>	<b>-</b>	<b>0.00 %</b>
<b>Total Expenses</b>	<b>60,900</b>	<b>670,500</b>	<b>609,600</b>	<b>1000.99 %</b>
	<b>-</b>	<b>(670,500)</b>	<b>(670,500)</b>	

Human Resources  
2020 Expenses by GL Category



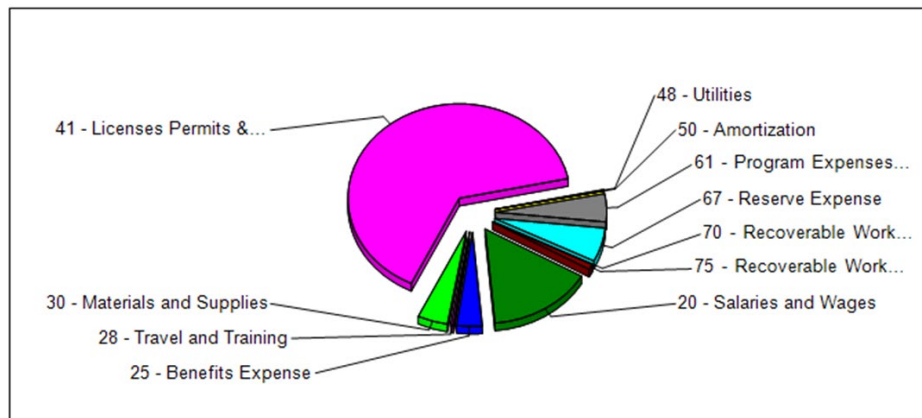
## INFORMATION TECHNOLOGY

### Operating Budget by GL Category

Budget Year: 2020

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	3,000	-	(3,000)	-100.00 %
19997 - Transfer from Reserve	225,000	40,000	(185,000)	-82.22 %
<b>Transfer from Surplus or Reserve Total</b>	<b>228,000</b>	<b>40,000</b>	<b>(188,000)</b>	<b>-82.46 %</b>
<b>Total Revenues</b>	<b>228,000</b>	<b>40,000</b>	<b>(188,000)</b>	<b>-82.46 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	105,500	-	(105,500)	-100.00 %
75 - Recoverable Work (Revenue)	(822,600)	(8,500)	814,100	-98.97 %
<b>Internal Costs Total</b>	<b>(717,100)</b>	<b>(8,500)</b>	<b>708,600</b>	<b>-98.81 %</b>
<b>Other</b>				
20 - Salaries and Wages	200,000	144,900	(55,100)	-27.55 %
25 - Benefits Expense	46,600	35,200	(11,400)	-24.46 %
28 - Travel and Training	4,000	4,000	-	0.00 %
30 - Materials and Supplies	156,300	41,600	(114,700)	-73.38 %
41 - Licenses Permits & Fees Expense	433,000	613,000	180,000	41.57 %
48 - Utilities	1,800	2,100	300	16.67 %
50 - Amortization	3,000	-	(3,000)	-100.00 %
61 - Program Expenses and Supplies	45,400	45,400	-	0.00 %
<b>Other Total</b>	<b>890,100</b>	<b>886,200</b>	<b>(3,900)</b>	<b>-0.44 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	55,000	55,000	-	0.00 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>	<b>0.00 %</b>
<b>Total Expenses</b>	<b>228,000</b>	<b>932,700</b>	<b>704,700</b>	<b>309.08 %</b>
	<b>-</b>	<b>(892,700)</b>	<b>(892,700)</b>	

Information Technology  
2020 Expenses by GL Category



## INFRASTRUCTURE

The Infrastructure department ensures that the road network is safe and sustainable; that our utility infrastructure meets current standards and responding to emergencies and customer concerns. Programs include: Infrastructure, Project Management, Roads, Storm, Fleet Maintenance, Transit, Utilities, Environment and Municipal Projects.

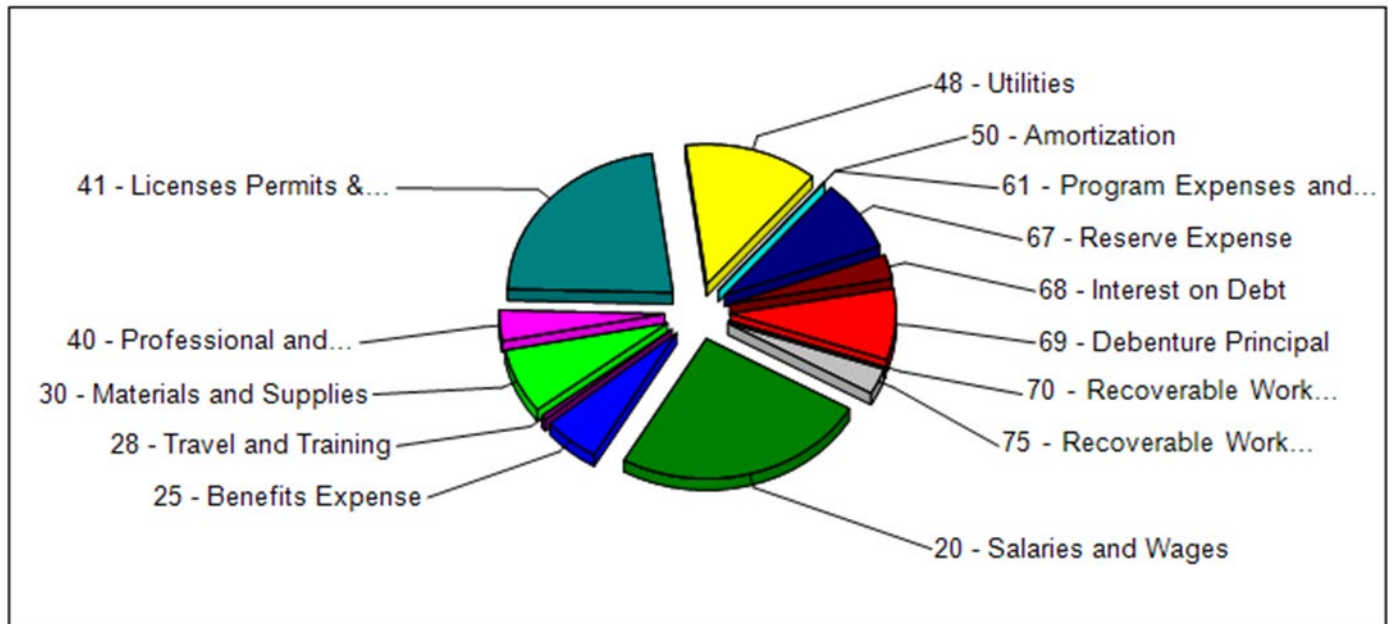
### Operating Budget by GL Category

*Budget Year: 2020*

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	268,000	321,700	53,700	20.04 %
14950 - Govt Transfers for Operating	229,800	0	(229,800)	-100.00 %
19820 - Licenses, Permits & Fines	23,000	23,500	500	2.17 %
<b>Revenues Total</b>	<b>520,800</b>	<b>345,200</b>	<b>(175,600)</b>	<b>-33.72 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	6,004,400	-	(6,004,400)	-100.00 %
19997 - Transfer from Reserve	861,800	304,000	(557,800)	-64.72 %
19998 - Transfers from Surplus	51,000	-	(51,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>6,917,200</b>	<b>304,000</b>	<b>(6,613,200)</b>	<b>-95.61 %</b>
<b>Total Revenues</b>	<b>7,438,000</b>	<b>649,200</b>	<b>(6,788,800)</b>	<b>-91.27 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	1,240,000	-	(1,240,000)	-100.00 %
75 - Recoverable Work (Revenue)	(1,025,100)	(164,100)	861,000	-83.99 %
<b>Internal Costs Total</b>	<b>214,900</b>	<b>(164,100)</b>	<b>(379,000)</b>	<b>-176.36 %</b>
<b>Other</b>				
20 - Salaries and Wages	1,615,400	1,371,300	(244,100)	-15.11 %
25 - Benefits Expense	333,900	306,200	(27,700)	-8.30 %
28 - Travel and Training	47,900	30,900	(17,000)	-35.49 %
30 - Materials and Supplies	543,900	410,900	(133,000)	-24.45 %
40 - Professional and Consulting Services	413,300	193,800	(219,500)	-53.11 %
41 - Licenses Permits & Fees Expense	1,529,900	1,237,700	(292,200)	-19.10 %
48 - Utilities	706,400	719,200	12,800	1.81 %
50 - Amortization	6,004,400	-	(6,004,400)	-100.00 %
61 - Program Expenses and Supplies	3,000	3,000	-	0.00 %
68 - Interest on Debt	168,200	155,200	(13,000)	-7.73 %
<b>Other Total</b>	<b>11,366,300</b>	<b>4,428,200</b>	<b>(6,938,100)</b>	<b>-61.04 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	452,600	452,600	-	0.00 %
69 - Debenture Principal	442,200	451,900	9,700	2.19 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>894,800</b>	<b>904,500</b>	<b>9,700</b>	<b>1.08 %</b>
<b>Total Expenses</b>	<b>12,476,000</b>	<b>5,168,600</b>	<b>(7,307,400)</b>	<b>-58.57 %</b>
	<b>(5,038,000)</b>	<b>(4,519,400)</b>	<b>518,600</b>	



Infrastructure  
2020 Expenses by GL Category



## PLANNING AND DEVELOPMENT

The Planning and Development department understands the values of the community and reflect those values in our plans, policies and bylaws for the immediate and guiding future development to reflect Beaumont's vision. Programs include: Current Planning, Long Range Planning and Safety Codes.

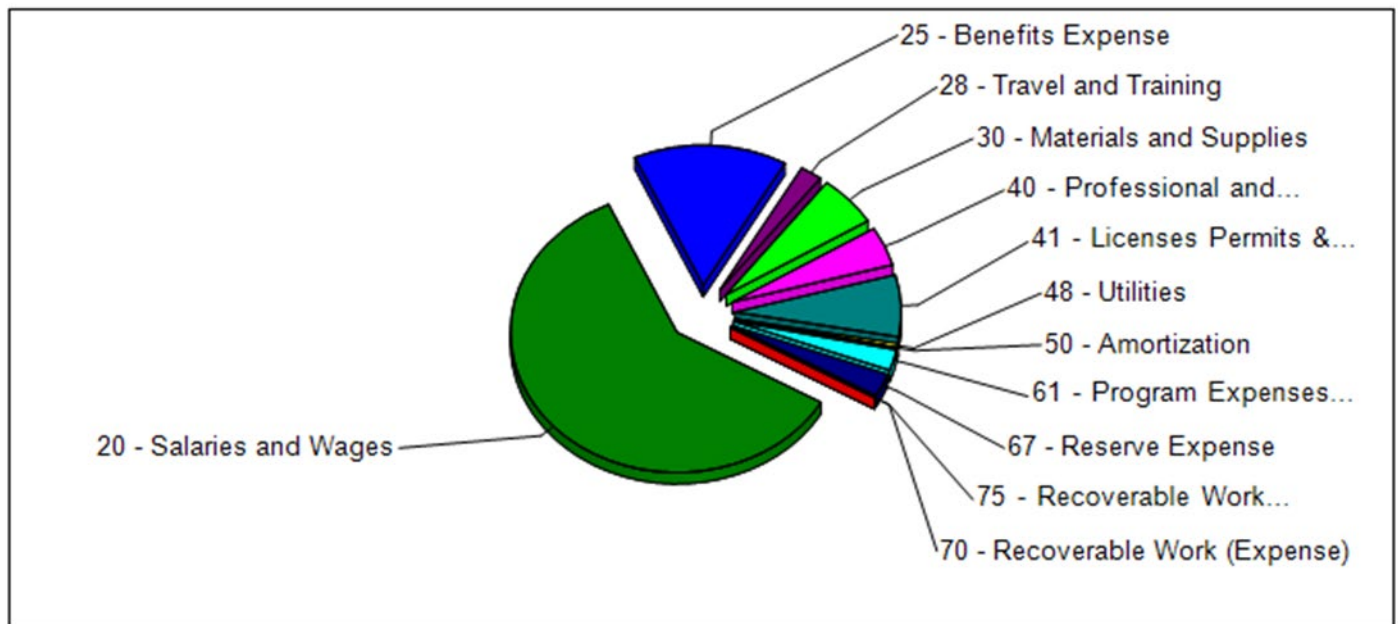
### Operating Budget by GL Category

<i>Budget Year: 2020</i>				
	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	367,400	238,000	(129,400)	-35.22 %
14950 - Govt Transfers for Operating	155,700	30,300	(125,400)	-80.54 %
19820 - Licenses, Permits & Fines	770,500	454,500	(316,000)	-41.01 %
<b>Revenues Total</b>	<b>1,293,600</b>	<b>722,800</b>	<b>(570,800)</b>	<b>-44.12 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	4,700	-	(4,700)	-100.00 %
19997 - Transfer from Reserve	377,000	-	(377,000)	-100.00 %
19998 - Transfers from Surplus	100,000	-	(100,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>481,700</b>	<b>-</b>	<b>(481,700)</b>	<b>-100.00 %</b>
<b>Total Revenues</b>	<b>1,775,300</b>	<b>722,800</b>	<b>(1,052,500)</b>	<b>-59.29 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	842,400	-	(842,400)	-100.00 %
75 - Recoverable Work (Revenue)	(501,200)	-	501,200	-100.00 %
<b>Internal Costs Total</b>	<b>341,200</b>	<b>-</b>	<b>(341,200)</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	1,440,700	1,324,600	(116,100)	-8.06 %
25 - Benefits Expense	329,900	330,000	100	0.03 %
28 - Travel and Training	9,100	47,000	37,900	416.48 %
30 - Materials and Supplies	61,000	130,200	69,200	113.44 %
40 - Professional and Consulting Services	542,100	99,700	(442,400)	-81.61 %
41 - Licenses Permits & Fees Expense	159,000	157,300	(1,700)	-1.07 %
48 - Utilities	7,800	10,000	2,200	28.21 %
50 - Amortization	4,700	-	(4,700)	-100.00 %
61 - Program Expenses and Supplies	136,000	53,000	(83,000)	-61.03 %
<b>Other Total</b>	<b>2,690,300</b>	<b>2,151,800</b>	<b>(538,500)</b>	<b>-20.02 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	128,700	58,700	(70,000)	-54.39 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>128,700</b>	<b>58,700</b>	<b>(70,000)</b>	<b>-54.39 %</b>
<b>Total Expenses</b>	<b>3,160,200</b>	<b>2,210,500</b>	<b>(949,700)</b>	<b>-30.05 %</b>
	<b>(1,384,900)</b>	<b>(1,487,700)</b>	<b>(102,800)</b>	





Planning and Development  
2020 Expenses by GL Category



## PROTECTIVE SERVICES

Protective Services are committed to providing an effective emergency and enforcement service through professional response and education. Programs include Fire Services, Police Services, Municipal Enforcement and Disaster Services.

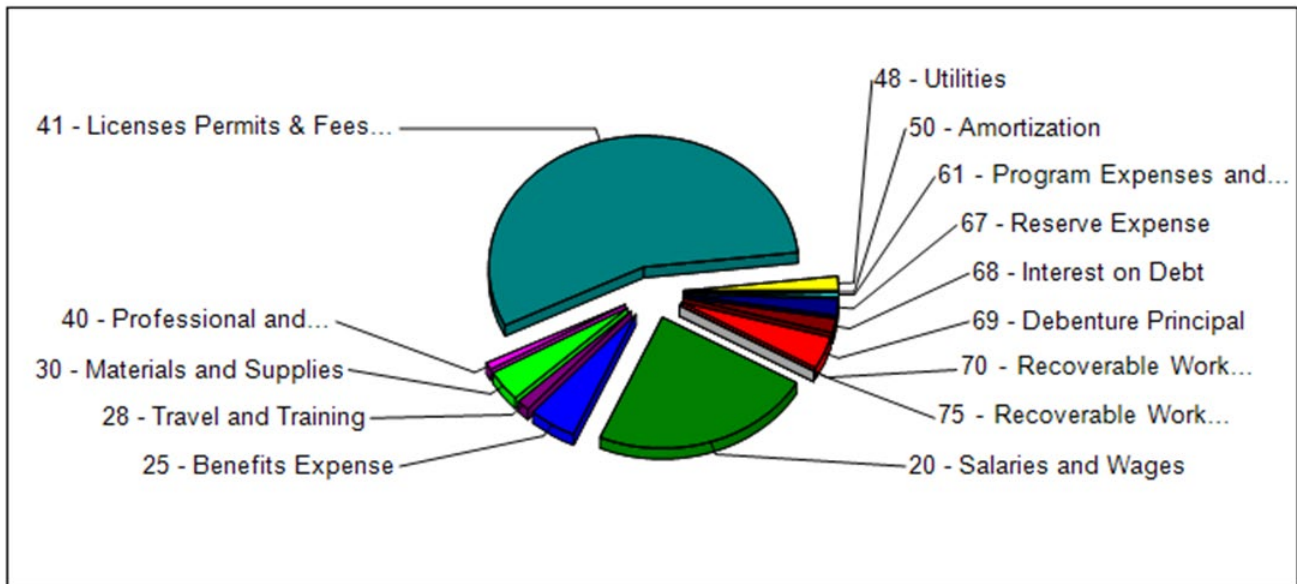
### Operating Budget by GL Category

*Budget Year: 2020*

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	14,700	14,900	200	1.36 %
14950 - Govt Transfers for Operating	620,600	590,900	(29,700)	-4.79 %
18860 - Rentals	43,800	43,800	-	0.00 %
19820 - Licenses, Permits & Fines	1,094,000	1,094,900	900	0.08 %
<b>Revenues Total</b>	<b>1,773,100</b>	<b>1,744,500</b>	<b>(28,600)</b>	<b>-1.61 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	206,400	-	(206,400)	-100.00 %
19997 - Transfer from Reserve	287,800	8,000	(279,800)	-97.22 %
19998 - Transfers from Surplus	20,000	-	(20,000)	-100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>514,200</b>	<b>8,000</b>	<b>(506,200)</b>	<b>-98.44 %</b>
<b>Total Revenues</b>	<b>2,287,300</b>	<b>1,752,500</b>	<b>(534,800)</b>	<b>-23.38 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	698,500	-	(698,500)	-100.00 %
75 - Recoverable Work (Revenue)	(842,100)	-	842,100	-100.00 %
<b>Internal Costs Total</b>	<b>(143,600)</b>	<b>-</b>	<b>143,600</b>	<b>-100.00 %</b>
<b>Other</b>				
20 - Salaries and Wages	1,629,100	1,313,800	(315,300)	-19.35 %
25 - Benefits Expense	318,000	283,000	(35,000)	-11.01 %
28 - Travel and Training	121,600	75,700	(45,900)	-37.75 %
30 - Materials and Supplies	226,400	217,400	(9,000)	-3.98 %
40 - Professional and Consulting Services	95,100	50,300	(44,800)	-47.11 %
41 - Licenses Permits & Fees Expense	3,017,500	3,141,000	123,500	4.09 %
48 - Utilities	100,200	99,900	(300)	-0.30 %
50 - Amortization	206,400	-	(206,400)	-100.00 %
61 - Program Expenses and Supplies	29,200	29,800	600	2.05 %
68 - Interest on Debt	109,700	99,300	(10,400)	-9.48 %
<b>Other Total</b>	<b>5,853,200</b>	<b>5,310,200</b>	<b>(543,000)</b>	<b>-9.28 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	115,000	115,000	-	0.00 %
69 - Debenture Principal	217,300	227,700	10,400	4.79 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>332,300</b>	<b>342,700</b>	<b>10,400</b>	<b>3.13 %</b>
<b>Total Expenses</b>	<b>6,041,900</b>	<b>5,652,900</b>	<b>(389,000)</b>	<b>-6.44 %</b>
	<b>(3,754,600)</b>	<b>(3,900,400)</b>	<b>(145,800)</b>	



Protective Services  
2020 Expenses by GL Category



## LIBRARY

The Library is operated by a Board established by a bylaw pursuant to the *Library Act* and the *Municipal Government Act*.

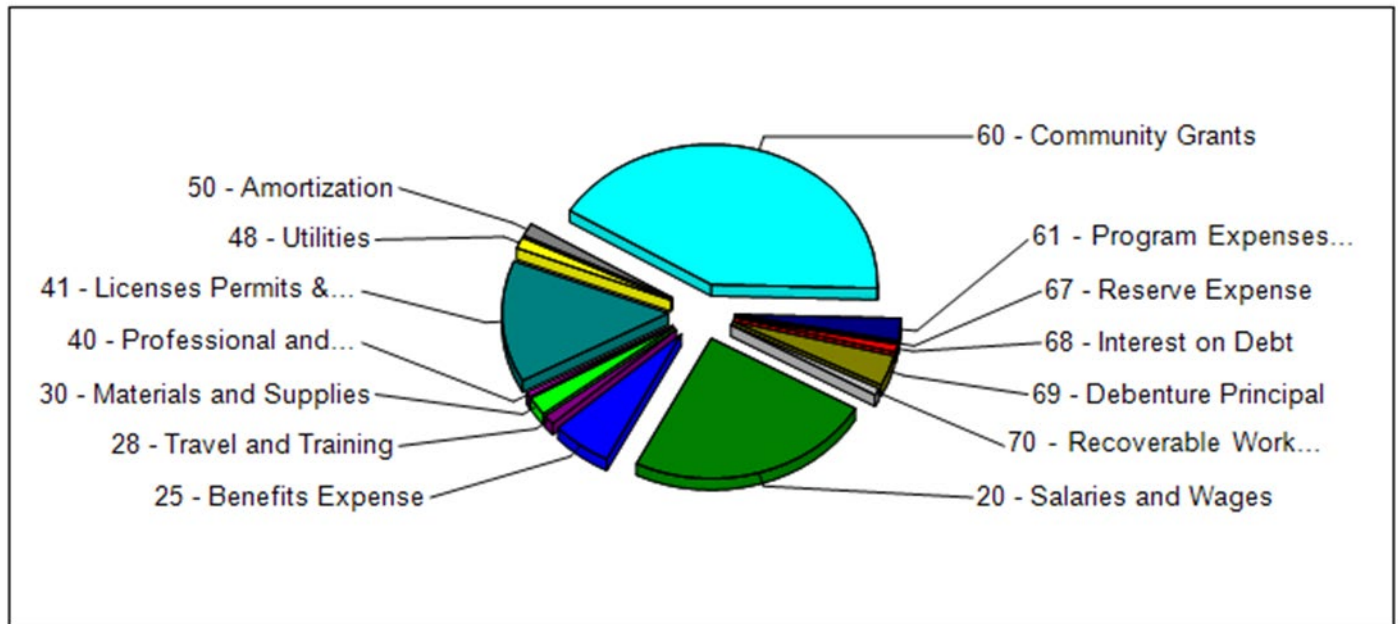
### Operating Budget by GL Category

Budget Year: 2020

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
12789 - Library Taxes	737,800	795,700	57,900	7.85 %
13800 - User Fees & Sales of Goods	38,100	37,300	(800)	-2.10 %
14950 - Govt Transfers for Operating	174,300	175,700	1,400	0.80 %
18860 - Rentals	1,500	1,600	100	6.67 %
19820 - Licenses, Permits & Fines	12,500	13,000	500	4.00 %
19980 - Contributions from Other Groups	2,500	2,500	0	0.00 %
<b>Revenues Total</b>	<b>966,700</b>	<b>1,025,800</b>	<b>59,100</b>	<b>6.11 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	31,700	31,700	-	0.00 %
19998 - Transfers from Surplus	30,000	30,000	-	0.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>61,700</b>	<b>61,700</b>	<b>-</b>	<b>0.00 %</b>
<b>Total Revenues</b>	<b>1,028,400</b>	<b>1,087,500</b>	<b>59,100</b>	<b>6.18 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	29,400	17,500	(11,900)	-40.48 %
<b>Internal Costs Total</b>	<b>29,400</b>	<b>17,500</b>	<b>(11,900)</b>	<b>-40.48 %</b>
<b>Other</b>				
20 - Salaries and Wages	469,500	518,100	48,600	10.35 %
25 - Benefits Expense	109,800	126,600	16,800	15.30 %
28 - Travel and Training	23,200	23,400	200	0.86 %
30 - Materials and Supplies	44,400	45,000	600	1.35 %
40 - Professional and Consulting Services	9,600	10,000	400	4.17 %
41 - Licenses Permits & Fees Expense	134,600	138,200	3,600	2.67 %
48 - Utilities	26,700	27,200	500	1.87 %
50 - Amortization	31,700	31,700	0	0.00 %
60 - Community Grants	-	-	0	0.00 %
61 - Program Expenses and Supplies	53,700	54,000	300	0.56 %
68 - Interest on Debt	22,800	18,700	(4,100)	-17.98 %
<b>Other Total</b>	<b>926,000</b>	<b>992,900</b>	<b>66,900</b>	<b>7.22 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	2,000	2,000	-	0.00 %
69 - Debenture Principal	71,000	75,100	4,100	5.77 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>73,000</b>	<b>77,100</b>	<b>4,100</b>	<b>5.62 %</b>
<b>Total Expenses</b>	<b>1,028,400</b>	<b>1,087,500</b>	<b>59,100</b>	<b>6.18 %</b>
	-	-	-	



Library  
2020 Expenses by GL Category



## UTILITIES

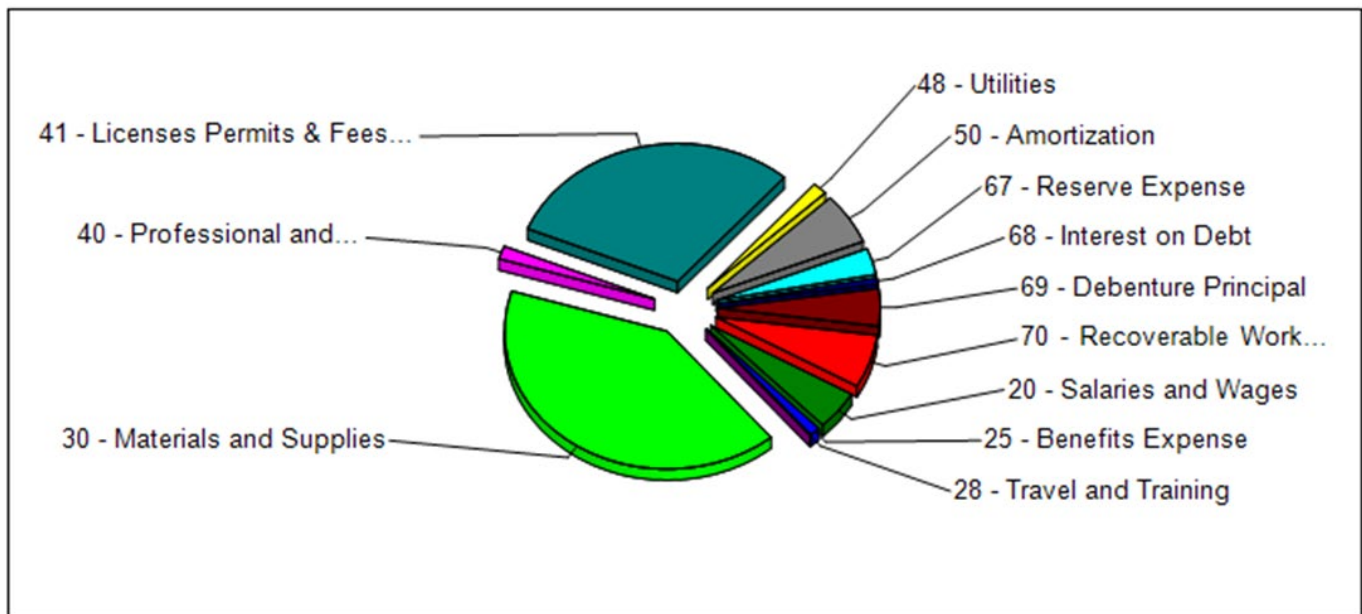
### Operating Budget by GL Category

*Budget Year: 2020*

	2019 Budget	2020 Budget	Change	% Change
<b>Revenues</b>				
<b>Revenues</b>				
13800 - User Fees & Sales of Goods	7,858,200	8,191,100	332,900	4.24 %
16999 - Penalties & Costs of Taxes	25,000	25,000	-	0.00 %
19908 - Other Levy Revenues - Offsite Levies	369,800	356,200	(13,600)	-3.68 %
<b>Revenues Total</b>	<b>8,253,000</b>	<b>8,572,300</b>	<b>319,300</b>	<b>3.87 %</b>
<b>Transfer from Surplus or Reserve</b>				
19996 - Transfer from Equity in Capital	615,700	615,700	-	0.00 %
19997 - Transfer from Reserve	-	1,035,000	1,035,000	100.00 %
<b>Transfer from Surplus or Reserve Total</b>	<b>615,700</b>	<b>1,650,700</b>	<b>1,035,000</b>	<b>168.10 %</b>
<b>Total Revenues</b>	<b>8,868,700</b>	<b>10,223,000</b>	<b>1,354,300</b>	<b>15.27 %</b>
<b>Expenses</b>				
<b>Internal Costs</b>				
70 - Recoverable Work (Expense)	634,400	636,100	1,700	0.27 %
<b>Internal Costs Total</b>	<b>634,400</b>	<b>636,100</b>	<b>1,700</b>	<b>0.27 %</b>
<b>Other</b>				
20 - Salaries and Wages	492,000	465,500	(26,500)	-5.39 %
25 - Benefits Expense	104,800	106,400	1,600	1.53 %
28 - Travel and Training	8,700	4,800	(3,900)	-44.83 %
30 - Materials and Supplies	4,081,500	4,163,800	82,300	2.02 %
40 - Professional and Consulting Services	102,300	157,000	54,700	53.47 %
41 - Licenses Permits & Fees Expense	1,871,300	3,083,400	1,212,100	64.77 %
48 - Utilities	98,700	147,900	49,200	49.85 %
50 - Amortization	615,700	615,700	-	0.00 %
68 - Interest on Debt	102,100	77,000	(25,100)	-24.58 %
<b>Other Total</b>	<b>7,477,100</b>	<b>8,821,500</b>	<b>1,344,400</b>	<b>17.98 %</b>
<b>Reserve &amp; Debenture Expense</b>				
67 - Reserve Expense	240,600	318,200	77,600	32.25 %
69 - Debenture Principal	516,600	447,200	(69,400)	-13.43 %
<b>Reserve &amp; Debenture Expense Total</b>	<b>757,200</b>	<b>765,400</b>	<b>8,200</b>	<b>1.08 %</b>
<b>Total Expenses</b>	<b>8,868,700</b>	<b>10,223,000</b>	<b>1,354,300</b>	<b>15.27 %</b>
	-	-	-	



Utilities  
2020 Expenses by GL Category



## CAPITAL BUDGET

### 2020 CAPITAL BUDGET

Funded	2020 \$ Amount	Grants	Reserves	Funding PAYG	Offsite Levy	Debt
<b>Renewal Projects</b>						
Ken Nichol Regional Recreation Centre Roof Repair	1,000,000	-	1,000,000	-	-	-
Neighbourhood Renewal Program	1,674,300	-	1,674,300	-	-	-
Township Road 510 Overlay	420,000	-	420,000	-	-	-
Bellevue Outdoor Rink Improvements	300,000	-	300,000	-	-	-
LeBlanc Canel Bridge Replacement	176,000	-	176,000	-	-	-
	<b>3,570,300</b>	-	<b>3,570,300</b>	-	-	-
<b>Growth Projects</b>						
Beaumont Sport and Recreation Centre Expansion	2,500,000	-	-	-	-	2,500,000
Beaumont Sport and Recreation Centre Public Art	50,000	-	-	50,000	-	-
RR241 Highway 625 to 50th Avenue	224,000	-	-	-	224,000	-
50th Ave Utility Relocation	1,635,000	1,635,000	-	-	-	-
50th Ave Laneway Reconstruction	90,000	90,000	-	-	-	-
Outdoor Multiuse Field Conceptual Design and Geotechnical Study	75,000	-	-	75,000	-	-
Snow Blower for Loader	130,000	130,000	-	-	-	-
Tractor	80,000	-	-	80,000	-	-
Asphalt Oven Trailer	75,000	-	-	75,000	-	-
Chipper with Attachments	55,000	-	-	55,000	-	-
Potable Variable Message Sign	23,000	-	23,000	-	-	-
Battery Operated Rescue Tools	13,900	-	-	13,900	-	-
Feasibility Study for Arts Facility	50,000	-	-	50,000	-	-
Township Road 510 Detailed Design	300,000	-	-	-	300,000	-
Ken Nichol Regional Recreation Centre Outdoor Rink	300,000	300,000	-	-	-	-
Dansereau Outdoor Rink	300,000	300,000	-	-	-	-
Coloniale Baseball Diamond	350,000	350,000	-	-	-	-
Park in Coloniale	30,000	-	-	30,000	-	-
80 Acres Development	75,000	-	-	75,000	-	-
Earthworks Preparation for School Site	1,500,000	1,500,000	-	-	-	-
	<b>7,855,900</b>	<b>4,305,000</b>	<b>23,000</b>	<b>503,900</b>	<b>524,000</b>	<b>2,500,000</b>
<b>Total Funded Capital Projects</b>	<b>11,426,200</b>	<b>4,305,000</b>	<b>3,593,300</b>	<b>503,900</b>	<b>524,000</b>	<b>2,500,000</b>
<b>Unfunded</b>	<b>2020 \$ Amount</b>	<b>Grants</b>	<b>Reserves</b>	<b>Funding PAYG</b>	<b>Offsite Levy</b>	<b>Debt</b>
<b>Growth Projects</b>						
50th Avenue Streetscaping	1,440,000	-	-	-	-	-
Expand City Hall Parking Lot	150,000	-	-	-	-	-
2020 Website Redesign	75,000	-	-	-	-	-
Community Signage	145,000	-	-	-	-	-
<b>Total Unfunded Capital Projects</b>	<b>1,810,000</b>	-	-	-	-	-
<b>Funded - Utility</b>	<b>2020 \$ Amount</b>	<b>Grants</b>	<b>Reserves</b>	<b>Funding PAYG</b>	<b>Offsite Levy</b>	<b>Debt</b>
<b>Renewal Projects</b>						
Communication Upgrades at Pumphouses	70,000	-	70,000	-	-	-
<b>Total Funded Utility Capital Projects</b>	<b>70,000</b>	-	<b>70,000</b>	-	-	-





## 2020 CAPITAL PROJECTS

<b>Department</b> Community Services										
Ken Nichol Regional Recreation Centre Roof Repair										Renewal Funded
<b>Strategic Alignment</b>										
Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.										
<b>Results to be Achieved</b>										
*New roof on KNRRC to start life cycle over again										
<b>Description</b>										
The Roof at the KNRRC has been leaking for 10years. In 2019 Facilities had a full inspection completed and one of the main concern areas addressed as water was frequently leaking through walls and creating slip hazards in the building. The Study estimates that 1 million dollars will be required to bring the roof back to suitable standard and correct all drainage issues.										
<b>Justification</b>										
This is one of the most used City assets and it currently is failing and water is entering the facility.										
<b>Activity Type</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
Design	-	-	-	-	-	-	-	-	-	-
Construction	1,000,000	-	-	-	-	-	-	-	-	-
Equip, Furn, Fix	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating Impacts</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>
New Budget	-	-	-	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



Department Infrastructure							
2020 Neighbourhood Renewal Program							Renewal Funded
<b>Strategic Alignment</b>							
Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.							
Categories:							
Livability: Build Connected Communities, Create Great Public Spaces, Reliable Roads.							
Economic Prosperity: Build and Maintain Infrastructure, Build and Maintain Pathways							
<b>Results to be Achieved</b>							
Appreciable benefits of the 2020 Neighbourhood Renewal Program are: □							
o Replace sidewalks that have cracking, protruding grass, and trip hazards.							
o Replace uneven curbs and gutters.							
o Repave roadways that have potholes, cracks, and broken asphalt.							
o Construct curb ramps and other intersection improvements.							
o Address missing links in sidewalks and bike system.							
o Overall addition to the neighborhoods livability.							
<b>Description</b>							
The Neighbourhood Renewal Program outlines a cost effective, long-term strategic approach to renew and rebuild roads and sidewalks in existing neighbourhoods and collector roadways.							
Types of neighbourhood renewal work vary depending on the state of the roads, for 2020 the program will focus on the following items:							
o Overlay - Roads are milled and re-paved in order to provide a smoother traveling surface while extending the assets lifespan.							
o Concrete walk replacements - sidewalks are removed and replaced to eliminate tripping and drainage issues.							
o Replacement of roads with special drainage enhancement and selective concrete repair.							
o Address missing links in sidewalks and bike system per the Sustainable Transportation strategy plans							
43 Avenue, 44 Street to 50 Street							
44 Street, 44 Avenue to 46 Avenue							
<b>Justification</b>							
The Neighbourhood Renewal program outlines a cost effective, long-term strategic approach to renew and rebuild Beaumont. The program balances the need to rebuild in some neighbourhoods with a preventive maintenance approach in others.							
NEIGHBOURHOOD SELECTION CRITERIA:							
o Every year the Infrastructure department inspects and rates the City's local roads, curbs and sidewalks.							
<u>Prioritizing:</u>							
- Available Budget.							
- Review of more detailed condition assessments.							
- Maintenance history.							
- Underground infrastructure condition.							
- Coordination with other City projects such as parks and utilities.							
Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	251,138	-	-	-	-	-	251,138
Construction	1,423,117	-	-	-	-	-	1,423,117
Equip, Furn, Fix	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>1,674,255</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,674,255</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Department Infrastructure

### Township Road 510 Overlay

Renewal  
Funded

#### Strategic Alignment

Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.

Categories:

Livability: Build Connected Communities, Reliable Roads.

Economic Prosperity: Build and Maintain Infrastructure

#### Results to be Achieved

Appreciable benefits of the Township Road 510 overlay program are

- o Improved drive-ability for all vehicles.
- o Improved Connectivity.
- o Reduced year over year cost to maintain.
- o Increase road lifespan.
- o Postpone major upgrades by at least 2-3 years.

#### Description

This project will consist of 800 meters of asphalt overlay on the existing rural road. In addition to the overlay work that is required, there are many sections of the road that will have to be rebuilt in order to last at least 3-5 years. This program is very similar to what was successfully accomplished by the City in 2018 along Township Road 510 just west of Range Road 243.

While construction is taking place proper access will have to remain to the Operations Yard, in order to assure that this happens the construction will take place in two phases (50 Street to Operations Yard and Range Road 243 to Operations Yard). During construction Township Road 510 will be closed to general traffic from 50 Street to Range Road 243, Proper detour routes will be posted on the roads using construction signs and Variable Message Sign (VMS) boards additional information will be posted on the website and the local newspaper.

#### Justification

Township Road 510 provides access to major arterials to the east and west of Beaumont forming a key part of the overall transportation system. Planned upgrades to Township Road 510 include construction of a future divided arterial from 50 Street to the QE II forming a major connection to the Nisku Industrial Park and the Nisku spine road. These upgrades will not be built for at Continuous maintenance of TWP Road 510 allows for overall safer travel for Residents, emergency vehicles and construction equipment. Continuous maintenance is required on all major haul routes in Beaumont, due to the fact that expansion has been so rapid. By neglecting regular maintenance the City could be looking at more costly repairs in the short future.

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	84,000	-	-	-	-	-	84,000
Construction	336,000	-	-	-	-	-	336,000
Equip, Furn, Fix	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>420,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>420,000</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Department Community Services

### Bellevue Outdoor Rink Improvements

Renewal  
Funded

### Strategic Alignment

Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.

### Results to be Achieved

\*New board system

\*Renovation of existing change area

### Description

The board system has been patched over the years but has started to show its age. The change room has not had a refresh in many years and would benefit due to facility usage. We would also add basketball hoops so facility would get optimum useage. □

### Justification

This outdoor recreation facility is well used and has been showing its age for many years. As this is currently the only outdoor bordered rink system the municipal operates it is imperative that we maintain at a high level

Activity Type	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Design	10,000	-	-	-	-	-	-	-	-	-
Construction	260,000	-	-	-	-	-	-	-	-	-
Equip, Furn, Fix	30,000	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>300,000</b>	-	-	-	-	-	-	-	-	-
Operating Impacts	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
New Budget	-	-	-	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	-	-	-	-	-	-	-



## Department Community Services

### LeBlanc Canal Bridge Replacement

Renewal  
Funded

#### Strategic Alignment

Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.

Categories:

Livability: Create Great Public Spaces, Maintain a Safe Community, Recreation

#### Results to be Achieved

Appreciable benefits of this projects are:

- o Provides proper access for snow clearing and grass cutting equipment.
- o Improved Connectivity.
- o Requires minimal maintenance.
- o Very natural looking which residents have found very positive.
- o Eliminates tripping hazard.

#### Description

The current bridge in question is located in the proximity of the Four Seasons Park concession just south of the high school.

\* Existing wooden bridges crossing LeBlanc Canal are showing major signs of deterioration due to age and poor design.

\* The proposed bridge will be very similar to the one that was already replaced in 2018 west of the Gerry Patsula Lions RV

\* The proposed bridge will allow for both pedestrian and park maintenance equipment to travel through. Existing bridge is too narrow and not sturdy enough to accommodate for anything other than pedestrian traffic.

#### Justification

A pedestrian bridge can be more than just a crossing structure. In some cases, it can be a piece of artwork that connects communities. The arch- shape provides an attractive, economical, rugged structure with exceptional load carrying capacity. Culvert bridges can be designed with natural or paved channel inverts, making them ideal for all situations.

Corrugated Steel Pipe is the material of choice for new or replacement culvert projects. It will not crack under impact loads or vibrations due to the inherent strength of steel and the flexibility of the corrugated pipe section.

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	35,200	-	-	-	-	-	35,200
Construction	140,800	-	-	-	-	-	140,800
Equip, Furn, Fix	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>176,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>176,000</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Beaumont Sport and Recreation Centre - Furniture and Fixtures

## Growth Funded

Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.

**Livability: Build Connected Communities, Reliable Roads.**

## Results to be Achieved

Have the required furniture, fixtures, and equipment in place for the opening of the Beaumont Sport and Recreation Centre.

### Ice Surface

Zamboni model 526: \$130,000

Electric Ice Edger:\$6,500

Miscellaneous Tools for Zamboni Room: \$20,000

## Field house

Ride on Turf Cleaner: \$80,000

## Cleaning

T350 Scrubber 24" and accessories: \$15,000

T-500 Walk Behind 26': \$15,000

T7 Ride on Scrubber: \$25,000

## Pool & Fitness

BSRC: Acoustical Baffle System: \$156,619

Filter Replacement : \$180,000

Upstairs Fitness Centre Change Room Modernization: \$175,000

Downstairs Change Room Modernization: \$250,000

Office Furniture (Offices/Concourse/Exterior): \$180,000

AV \$650,000

Security System \$60,000

Fob System \$60,000

Internal It \$40,000

Signage \$40,000

Painting all walls in pool area \$30,000

## Recreation & Culture

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Programs and Services \$301,036

## Justification

Furniture, fixtures, and equipment is necessary to open the building with required equipment

[illegible][illegible]

## Department Community Services

### Beaumont Sport and Recreation Centre - Public Art

Renewal  
Funded

### Strategic Alignment

Livability - Create Great Public Spaces / Livability - Recreation / WelDiversity&CelCultHeritage-CelDiversity

### Results to be Achieved

Fund Public Art as per the Development and Practice of Artistic and Cultural Expression Policy

### Description

Beaumont Arts Council would like to propose expenditure of that \$50,000 on artistic & aesthetic elements for the new Rec Centre scheduled to be opening mid-to-late 2020. Beaumont Arts Council will create a selection process for design, fabrication and installation of the art works in the Rec Centre.

### Justification

Development and Practice of Artistic and Cultural Expression Policy

Activity Type	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Design										
Construction	50,000									
Equip, Furn, Fix										
Land										
Other										
<b>Total</b>	<b>50,000</b>	-	-	-	-	-	-	-	-	-
Operating Impacts	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
New Budget Annualization										
<b>Total</b>	-	-	-	-	-	-	-	-	-	-



## Department Infrastructure

### RR 241 (Highway 625 to 50 Avenue) Offsite Levy

Growth  
Funded

#### Strategic Alignment

Aligns with Strategic Plan AND is required to maintain or refurbish existing infrastructure OR is required to maintain current service levels OR is required as part of an approved municipal plan.

Categories:

Livability: Build Connected Communities, Reliable Roads.

Economic Prosperity: Build and Maintain Infrastructure

#### Results to be Achieved

Appreciable benefits of RR 241 (Highway 625 to 50 Avenue) Upgrades:

o Improved drive-ability for all vehicles.

o Improved Connectivity.

#### Description

This project is part of the off site levy model (AR 14 and AR 15) and is on the multi-year capital plan. Construction activities will impact traffic as the road will need to be closed to traffic during construction for approximately 4-5 months. Combining the two sections into one construction season would allow both to be completed within the same timeframe and minimize the overall impact to drivers during the summer months over two seasons. Having both of the upgrades (AR 14/AR 15) completed during the 2020/21 construction season will benefit both developments and the general traveling public.

2020 - Utility Relocations

2021 - Road Construction

AR 14 Cost to Complete = \$2,310,000

AR 15 Cost to Complete = \$2,310,000

#### Justification

Completing AR 14/15, will provide a greatly improved connection to the Forest Heights and Triomphe neighborhoods.

Continuous improvements of RR 241 allows for overall safer travel for Residents, emergency vehicles and construction equipment. Continuous improvements are required on all major haul routes in Beaumont. By neglecting regular maintenance the City could be looking a more costly repairs in the short future.

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	-	-	-	-	-	-	-
Construction	180,000	3,150,000	-	-	-	-	3,330,000
Equip, Furn, Fix	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-
Other	44,000	880,000	-	-	-	-	924,000
<b>Total</b>	<b>224,000</b>	<b>4,030,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,254,000</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>







## Department Parks & Facilities

### Outdoor Multiuse Field Conceptual Design and Geotechnical Study

Growth  
Funded

### Strategic Alignment

Livability - Create Great Public Spaces / Livability - Recreation / WelDiversity&CelCultHeritage-CelDiversity

### Results to be Achieved

The City would like to preform geotechnical evaluation for suitability of 4 seasons Park Site for potential development of Turf surface

### Description

Parks and Facilities would like to do the preliminary work onsite to make sure that it is suitable for major earth work and construction of a turf surface and change room facility.

### Justification

The City is currently evaluating the suitability of 4 seasons Park site for development of a turf field. As identified in the Beaumont "Our places and Play" Master Plan we must start to look at ways to maximize recreation opportunity within the city of Beaumont.

Activity Type	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Design	75,000									
Construction										
Equip, Furn, Fix										
Land										
Other										
<b>Total</b>	<b>75,000</b>	-	-	-	-	-	-	-	-	-
Operating Impacts	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
New Budget Annualization										
<b>Total</b>	-	-	-	-	-	-	-	-	-	-



## Snow Blower for Loader

Growth  
Funded

## Strategic Alignment

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

## Results to be Achieved

Purchase a new snow blower.

## Description

Our Roads and Drainage team within the Public Works Service area is responsible for the maintenance and operations of many Beaumont assets including roads, sidewalks, trails, crosswalks, line painting, traffic lights, and signage. Currently the team includes one (1) Team Lead, four (4) Operators, and two (2) Seasonal Winter Operations (totaling 1.0 FTE). One of their many responsibilities include Snow and Ice Control on Beaumont roads.

Currently, for Snow Removal, we plow the snow windrows from the curbs to the center of the road and use a snow blower attached to a tractor to blow the snow into trucks. The trucks haul the snow to our snow dump site at the Operations Facility. When you plow snow it 'sets' over time and becomes very hard. Our current blower can only blow 'fresh' snow that has been plowed within a couple of hours. Due to this we have to have the graders, snow blower, and trucks working at the same time to accomplish our tasks.

We are proposing purchasing an upgraded snow blower that will attach to a loader and have its own motor. Due to the motor, the proposed blower can snow blow any snow no matter when it was plowed. This tool will allow us flexibility in our Snow Removal strategies. It will allow us to plow directly to the middle right away during a large snow event and prevent double handling the snow. It will allow the graders to work ahead of the blower and trucks to increase productivity and reduce congestion on the road (increase safety). It will also give us the flexibility to do snow removal in two locations at once.

## Justification

There has been some regulatory changes in this market from the federal government in the last couple of years. In the past, municipalities were able to use 'tier 3' snow blowers which have a reduced cost. If this purchase is approved, we will seek out a tier 3 snow blower first and hopefully save Beaumont money.

We are recommending to purchase a RPM 217 Snow blower Tier 4 or equivalent.

The proposed snow blower costs \$130,000 to purchase and modifications for our loaders to use.

[illegible]

Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	-	-	-	-

**Department** Community Services

Tractor

Growth  
Funded**Strategic Alignment**

\*This will use principles that have been identified in the Facility Needs Assessment and Conceptual Master Plan 2019

**Results to be Achieved**

\* Maximize efficiency of work □

**Description**

This tractor will be used on the sports fields specifically but it could be used in any of our large parks. Purchasing a tractor pull type mower and tractor will save money because the purchase price is about \$80,000.00. This tractor could be used for fertilizing and aerating as well.

**Justification**

As the MR has increased over the years we must start to look at equipment that can handle the amount of land we must maintain in the most efficient way. The purchase of a tractor will be more effective for more areas and reduce the amount of time required to maintain various Parks and Fields within corporate limits.

Activity Type	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Design	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-
Equip, Furn, Fix	80,000	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>80,000</b>	-	-	-	-	-	-	-	-	-

Operating Impacts	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
New Budget	-	-	-	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	-	-	-	-	-	-	-



## Department Infrastructure

### Asphalt Oven Trailer

Growth  
Funded

#### Strategic Alignment

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

#### Results to be Achieved

Purchase an asphalt hot box, which will improve the City of Beaumont Roadways long term, and remove the cold mix ("Band-Aid" repairs).

#### Description

##### BACKGROUND

Our Roads and Drainage team within the Public Works Service area is responsible for the maintenance and operations of many Beaumont assets including roads, sidewalks, trails, crosswalks, line painting, traffic lights, and signage. Currently the team uses two cold mix repair methods; pails of road repair and a cold mix pile (which is piled at the back of the Operations Facility yard). These cold patch repairs are a temporary repair on the roadways ("Band-Aid" repairs).

Cold patching is vital to maintain the roadways as it can be used in colder temperatures, when hot mix cannot be used. However, cold patch repairs tend to be ineffective. Cold patch repairs are "quick fixes" and do not properly fill or seal a pothole, which means that damage to the asphalt will continue to occur. Eventually, areas repaired with a cold patch will end up forming into potholes again.

Hot mix asphalt is the best method for a more permanent repair. With hot mix asphalt repair, the pavement around a pothole is cleaned out, sealed/tarred, filled with hot asphalt, and compacted. This type of repair addresses the underlying problems that caused the pothole and prevents more damage from occurring.

##### ALTERNATIVES

1. Purchase new cold mix to replace current pile (within operations budget)
3. Continue repairing potholes with road repair pails and cold mix

#### Justification

While hot mix repairs have a higher upfront cost, they end up costing much less in the long run as further repairs will be very limited. The roadways will require less asphalt patching and crack filling, which will save Beaumont money in the long term.

Currently for 48 pails of Road Repair we pay \$1355.20 and these 48 pails will fill 40-60 potholes. So far in 2019 we have spent \$4,029.82. In 2018 we spent \$3,995.55. In addition, we spend an estimated \$8,000 on bulk cold mix asphalt to use alongside the Road Repair pails. We also spend between \$20,000 and \$40,000 per year currently to hire contractors to do major patches.

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Equip, Furn, Fix	75,000	-	-	-	-	-	75,000
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	500	1,000	1,000	1,000	5,000	8,500
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,000</b>	<b>8,500</b>

## Department Community Services

### Chipper with Attachments

Growth  
Funded

### Strategic Alignment

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

### Results to be Achieved

\*Chip branches at the time of cutting

\*Payback period of 5 years as we currently rent one

\* Beautification in Parks □

### Description

The Chipper will be used by both Parks and Operations. The unit will be well used by both departments. This unit will be a good tool to have in cases of wind storms that will take down branches and also annual maintenance.

### Justification

If the City has its own unit it can be more flexible with deployment and meet the needs of the community in all situations.

Activity Type	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Design	-	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-	-
Equip, Furn, Fix	55,000	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>55,000</b>	-	-	-	-	-	-	-	-	-
Operating Impacts	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
New Budget	-	-	-	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	-	-	-	-	-	-	-



## Department Infrastructure

### Portable Variable Message Sign

Growth  
Funded

### Strategic Alignment

Our Beaumont - Municipal Strategic Plan 2017-2021.

Strategic Pillar: Good Governance, Fiscal Responsibility, and Efficient Use of Tax Dollars.

### Results to be Achieved

Purchase a Portable Variable Message Sign.

### Description

Currently our Roads and Drainage team own one portable variable message sign and our Parks team owns one portable variable message sign. We have found them effective for conveying messages on construction activities, special events, and emergencies.

Adding another portable sign will allow us to reach more residents and increase the communication between Beaumont and its residents. Right now, for a message that affects all residents, we are typically only able to reach people travelling north and south bound on 50 Street. An additional sign would allow us to communicate with people on 50 Ave or RR 243 as well.

### Justification

Ultimately, the portable sign can be an organization wide asset that would open them to be 'rented' by any department to get their message out. Technology now allows us to change the messaging on our portable signs from the office (we will upgrade all existing portable signs to this if this request is approved).

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Equip, Furn, Fix	23,000	-	-	-	-	-	23,000
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>23,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,000</b>
Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	200	200	200	1,000	1,600
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>1,000</b>	<b>1,600</b>



## Department Protective Services

### Battery Operated Rescue Tools

Growth  
Funded

#### Strategic Alignment

Livability, maintain a safe community, and regional collaboration.

#### Results to be Achieved

Increase the capabilities of the City of Beaumont Fire Service with respect to rescue and extrication - both on and off road

#### Description

This Rescue Tool is designed to allow firefighters to quickly gain access into a motor vehicle or through a door or barrier that needs to be extricated. Unlike the traditional "Jaws of Life" tools, this device is light weight, is ready to use at the flick of a switch and battery operated; no set up time is required to use.

Upon approval, the purchase of this Battery Operated Rescue Tool will take place immediately providing the City of Beaumont Fire Service the availability of this additional tool.

Upon purchase, the new tool will be placed on Engine 1 (newest fire engine)

Although not tied to any one specific project, this tool will increase the capabilities of the Beaumont Fire Service as well it may aid in providing quicker service to our customers

#### Justification

With the increase of rural area to the City of Beaumont and growing calls for service, this tool will not only provide both engines the capabilities to respond to an Motor Vehicle Collision it will also provide the City the ability to go "off road" to conduct an extrication in areas that are remote and non-accessible to large vehicles. Battery Operated Rescue Tools are light-weight and portable, unlike traditional Jaws of Life.

Activity Type	2020	2021	2022	2023	2024	2025-29	Total
Design	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Equip, Furn, Fix	13,869	-	-	-	-	-	13,869
Land	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total</b>	<b>13,869</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,869</b>

Operating Impacts	2020	2021	2022	2023	2024	2025-29	Total
New Budget	-	-	-	-	-	-	-
Annualization	-	-	-	-	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





## CAPITAL GRANT

Capital grants are funds typically received from senior levels of government designated for specific projects and are a key form of funding. Capital projects include major road, water, wastewater, and storm infrastructure, and facilities.

As grants are applicable to specific projects, they must be used for that project. If after a grant has been awarded a project is cancelled, the grant monies must be returned.

Capital Grant Receivable/ (Deferred Revenue)				
DESCRIPTION	MSI Grant	Federal Gas Tax	50 St Agreement	Total
<b>Projected Balance at January 1</b>	\$ 1,370,854	\$ 2,831,804	\$ 725,657	\$ 4,928,315
<b>Additions:</b>				
2020 Allocations - Estimates from province	3,843,988	1,098,015		4,942,003
Receipts				-
Interest				-
Total Contributions	3,843,988	1,098,015	-	4,942,003
Total Available Funding	5,214,842	3,929,819	725,657	9,870,318
<b>Drawings:</b>				
<b>Previous Commitments</b>				
Carryforwrds TBD as part of year-end process				-
	-	-	-	-
	5,214,842	3,929,819	725,657	9,870,318
<b>Current Projects</b>				
50th Avenue Utility Relocation	(1,635,000)			(1,635,000)
51st Avenue Laneway Reconstruction	(90,000)		-	(90,000)
Snowblower	(130,000)			(130,000)
Ken Nichol Regional Recreation Centre Outdoor Rink	(150,000)			(150,000)
Dansereau Outdoor Rink	(300,000)			(300,000)
Coloniale Baseball Diamond	(350,000)			(350,000)
Earthworks Preparation for School Site		(1,500,000)		(1,500,000)
	(2,655,000)	(1,500,000)	-	(4,155,000)
<b>Projected Balance, December 31</b>	\$ 2,559,842	\$ 2,429,819	\$ 725,657	\$ 5,715,318

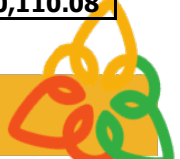


## DEBT

Debenture financing is utilized for projects where other capital funding sources are not available, or financially where it does not make sense to use other sources. Careful consideration is given when considering debt financing for funding a capital project or purchase.

### Projected Outstanding Debenture Balances

DEBENTURE	ORIGINAL BALANCE	PYMTS	Expires	RATE	2019	2020	
					Outstanding Balance	Principal	Interest
Town Office 2nd Floor	275,000	30	2019	4.654	-		
Land - Purchase of Land in Annexed Area	4,587,925	1	2020	1.479	4,587,925.00	4,587,925.00	11,309.24
					<b>4,587,925.00</b>	<b>4,587,925.00</b>	<b>11,309.24</b>
Police Building	4,200,000	40	2027	4.726	2,157,097.68	227,663.98	99,286.00
					<b>2,157,097.68</b>	<b>227,663.98</b>	<b>99,286.00</b>
Operations Facility	2,090,000	40	2029	4.590	1,278,129.47	103,324.23	57,493.95
Operations Facility (Draw #2)	900,000	40	2031	3.145	605,496.55	42,254.81	18,713.23
					<b>1,883,626.02</b>	<b>145,579.04</b>	<b>76,207.18</b>
2010 Land Acquisition Draw 1	1,000,000	40	2040	4.189	816,789.97	24,902.61	33,957.25
2010 Land Acquisition Draw 2	500,000	40	2040	4.3975	410,851.38	12,234.68	17,934.14
2009 Roads Program	68,100	20	2020	3.497	3,994.46	3,994.46	69.92
2010 Land Acquisition (Draw #3)	500,000	40	2041	3.310	410,475.71	12,935.46	13,480.58
					<b>1,642,111.52</b>	<b>54,067.21</b>	<b>65,441.89</b>
2010 Design 50 Street (Draw #1)	75,000	20	2021	2.306	16,406.23	8,109.08	331.84
2010 Design 50 Street (Draw #2)	29,300	20	2022	2.177	9,465.26	3,086.99	1,122.35
2011 50 Street Construction (Draw #1)	800,000	20	2021	2.306	174,999.62	86,496.80	3,539.70
2011 50 Street Construction (Draw #2)	1,051,600	20	2022	2.177	339,713.22	110,794.90	6,795.82
					<b>540,584.33</b>	<b>208,487.77</b>	<b>11,789.71</b>
2011 Street Improvement Program	290,200	20	2021	2.306	63,481.13	31,376.71	1,284.03
2010 Street Program	107,800	20	2021	3.564	18,693.87	12,352.23	557.09
					<b>82,175.00</b>	<b>43,728.94</b>	<b>1,841.12</b>
					<b>4,148,496.87</b>	<b>451,862.96</b>	<b>155,279.90</b>
2009 Water Programs Draw 1	500,000	40	2029	4.395	303,502.60	24,763.92	13,069.80
2008 Reservoir Expansion (Credit Union)	3,056,498	10	DEMAND	4.000	264,633.79	264,633.79	10,585.35
2009 Reservoir Phase 2 draw 1	1,000,000	40	2030	3.8448	641,967.36	47,893.77	24,226.39
2010 Reservoir Phase 2 draw 2	750,000	40	2030	4.124	486,237.12	35,743.94	19,687.66
2009 Water Programs Draw 2	204,000	20	2030	4.276	128,160.56	9,902.66	5,375.40
					<b>1,824,501.43</b>	<b>382,938.08</b>	<b>72,944.60</b>
South Sanitary Sewer	775,000	20	2020	6.125	64,316.05	64,316.05	3,939.24
					<b>64,316.05</b>	<b>64,316.05</b>	<b>3,939.24</b>
					<b>1,888,817.48</b>	<b>447,254.13</b>	<b>76,883.84</b>
BSRC Draw 1	20,875,000	40	2039	<b>2.605</b>	20,474,005.47	817,725.96	528,056.86
BSRC Draw 2	5,775,000	40	2040	<b>2.590</b>		111,108.18	74,786.25
BSRC FFE	2,500,000	40	2040	<b>2.590</b>		48,098.78	32,375.00
					<b>20,474,005.47</b>	<b>976,932.92</b>	<b>635,218.11</b>
New Arena Oct 16	1,000,000	20	2020	6.375	84,472.03	84,472.03	5,385.27
New Arena Dec 1	1,300,000	20	2020	6.375	109,813.98	109,813.98	7,000.50
New Arena Dec 15	200,000	20	2020	6.125	16,597.65	16,597.65	1,016.62
					<b>210,883.66</b>	<b>210,883.66</b>	<b>13,402.39</b>
2003 Library Nov 17	900,000	20	2023	5.750	267,933.45	61,474.98	15,406.17
2003 Library Dec 15	200,000	20	2023	5.625	59,101.06	13,585.43	3,324.43
					<b>327,034.51</b>	<b>75,060.41</b>	<b>18,730.60</b>
					<b>537,918.17</b>	<b>285,944.07</b>	<b>32,132.99</b>
					<b>33,794,260.67</b>	<b>6,977,583.06</b>	<b>1,010,110.08</b>



The *Municipal Government Act* has defined debt limits for municipalities under the Municipal Government Debt Limit Regulation 255/2000. Debt limits are as follows:

- Total debt may not exceed 1.5 times the revenue of the municipality.
- Debt servicing may not exceed 0.25 times the revenue of the municipality.

### Projected Debentures and Debt Limits

					Date of Calculation		5-Jan-20	
					Debt Room Calculation Based on 2018 Audited Financial Statements			
					Debt Limit			
					Revenue	39,432,621		39,432,621
					Debt Limit Regulation	1.5		0.25
					Debt Limit	59,148,932		
					Provincially Recognized Limit 75%			
					Servicing Limit			9,858,155
					Estimated Debt Servicing Costs			22.85%
					DEBT		DEBT SERVICE	
					TOTAL DEBT	DEBT ROOM	TOTAL SERVICE	SERVICE ROOM
BYLAW	PROJECT	TOTAL DEBENTURE	DRAWS TO DATE	TERM				
Total Debt and Limits at January 1 (Projected)					33,794,261	25,354,671	7,721,325	2,136,830
Ongoing Projects								
	Beaumont Sports and Recreation Centre	26,650,000	20,875,000		39,569,261	19,579,671	7,907,219	1,950,936
	BSRC FFE	2,500,000	-		42,069,261	17,079,671	7,987,693	1,870,462
						17,079,671		1,870,462
					Projected			
					Estimated ANNUAL PAYMENT	TOTAL DEBT	DEBT ROOM	TOTAL SERVICE
								SERVICE ROOM
					2020 Principal Payment	6,977,583	35,091,678	24,057,254
							3,075,615	6,782,541
					Projected amount available		24,057,254	6,782,541
					Subject to year end audit			



## RESERVES

The City utilizes reserves with tax revenue, operating revenue, grants and debt financing to fund both operating and capital expenditures. Reserves have been separated into operating reserves, capital reserves, and offsite levies.

### Operating Reserves

Operating reserves are used to fund non-recurring, one-time expenditures, helping to stabilize tax rates and manage cash flows. The Government Finance Officers Association recommends that a general-purpose government maintain unrestricted budgetary fund balances in their general fund of no less than two months of regular general fund operating expenditures, or 16.67%.

OPERATING RESERVES	2017	2018	2019 Projected	2020 Projected
Operating				
Tax Allowance	\$ 94,754	\$ 70,412	\$ 71,512	\$ 73,312
Mill Rate Stabilization	4,255,944	3,981,691	1,188,491	(1,311,909)
Transit	689,270	587,314	126,514	8,000
Contingency	176,391	180,274	126,674	25,074
Communications - Citizen Survey	15,240	24,675	6,775	19,075
Communications - Website	25,400	25,959	17,559	8,859
Office - Election Costs	120	8,211	16,411	43,911
Policing	445,457	455,263	234,206	240,206
Snow Removal	624,375	924,470	823,470	727,570
Long Range Planning	63,289	130,398	197,998	253,698
Current Planning	-	-	55,400	56,800
50 Avenue Land Debt Payment Reserve	1,182,826	2,204,124	2,239,424	-
Recreation Master Plan	-	-	-	44,600
Technology Equipment	172,815	232,225	62,825	79,125
	7,745,881	8,825,017	5,167,260	268,322
Facility Management				
Town Office	56,348	62,643	68,643	101,343
Police Building	21,735	27,268	32,768	38,668
Protective Services Building	59,694	64,041	52,841	57,241
Operations Facility	32,480	37,239	31,739	36,639
Youth Centre Building	32,877	34,612	36,212	38,112
Aqua-Fit Centre	57,631	72,043	86,343	101,743
KNRRC Building	159,760	182,486	21,686	41,486
Library Building	153,436	196,723	201,923	209,123
Community Centre	-	-	100,800	204,600
	573,961	677,055	632,955	828,955
<b>TOTAL OPERATING RESERVES</b>	<b>\$ 8,319,841</b>	<b>\$ 9,502,071</b>	<b>\$ 5,800,214</b>	<b>\$ 1,097,276</b>



## Capital Reserves

Capital Reserves are used to fund the purchase or replacement of capital assets. With increasing demand for increased infrastructure and aging of current infrastructure, contributions to capital reserves should increase to meet these requirements.

CAPITAL RESERVES	2017	2018	2019 Projected	2020 Projected
Asset Replacement				
Equipment Replacement	\$ 119,207	\$ 121,831	\$ 466,231	\$ 47,431
Community Events	11,572	13,141	14,641	16,341
Aqua-Fit Equipment	220,610	250,742	279,942	312,442
Parks Equipment	53,438	73,458	(15,242)	(441,542)
KNRRC Equipment	71,431	85,034	98,434	113,034
Asset Management Priority System	211,199	215,848	-	-
Recreation Equipment	1,016	1,038	1,038	1,038
Corporate Services - Equipment	110,072	133,221	59,521	81,821
Police Equipment	55,106	61,677	67,977	75,077
Fire Equipment	329,805	372,592	233,892	328,492
Bylaw Equipment	20,035	34,832	49,732	65,332
Roads Equipment	519,829	847,313	328,213	676,213
Planning Equipment	14,960	17,109	19,209	21,509
Development Equipment	7,914	9,403	10,903	12,503
Safety Codes Inspection Equipment	30,842	4,709	10,409	16,309
	1,777,036	2,241,948	1,624,901	1,326,001
Infrastructure				
Sidewalk Replacement	177,597	181,507	184,407	189,107
Infrastructure	2,712,258	4,448,313	4,690,413	2,067,513
Storm	-	-	-	-
Pay as You Go	-	-	-	4,800
	2,889,855	4,629,820	4,874,820	2,261,420
Future Projects - Capital				
General Capital Growth	618,569	331,853	51,553	52,853
Downtown Redevelopment Reserve	250,106	255,612	259,712	266,312
Four Seasons Reserve	64,720	76,760	88,560	101,460
Transit	32,405	124,109	216,809	313,509
Heritage House	30,480	31,151	31,651	32,451
	996,280	819,485	648,285	766,585
<b>TOTAL GENERAL CAPITAL RESERVES</b>	<b>5,663,172</b>	<b>7,691,254</b>	<b>7,148,006</b>	<b>4,354,006</b>
Municipal Reserve (MGA)				
Municipal Reserve	931,950	925,680	940,480	964,480
	931,950	925,680	940,480	964,480
Utility Infrastructure Maintenance				
Utilities - Water	2,899,803	2,810,807	1,851,127	1,894,027
Utilities - Wastewater	4,832,409	6,118,131	6,418,531	5,817,831
Utilities - Solid Waste	100,371	101,817	103,517	106,117
	7,832,583	9,030,755	8,373,175	7,817,975
<b>TOTAL CAPITAL RESERVES</b>	<b>14,427,705</b>	<b>17,647,689</b>	<b>16,461,661</b>	<b>13,136,461</b>



### Offsite Levy Accounts

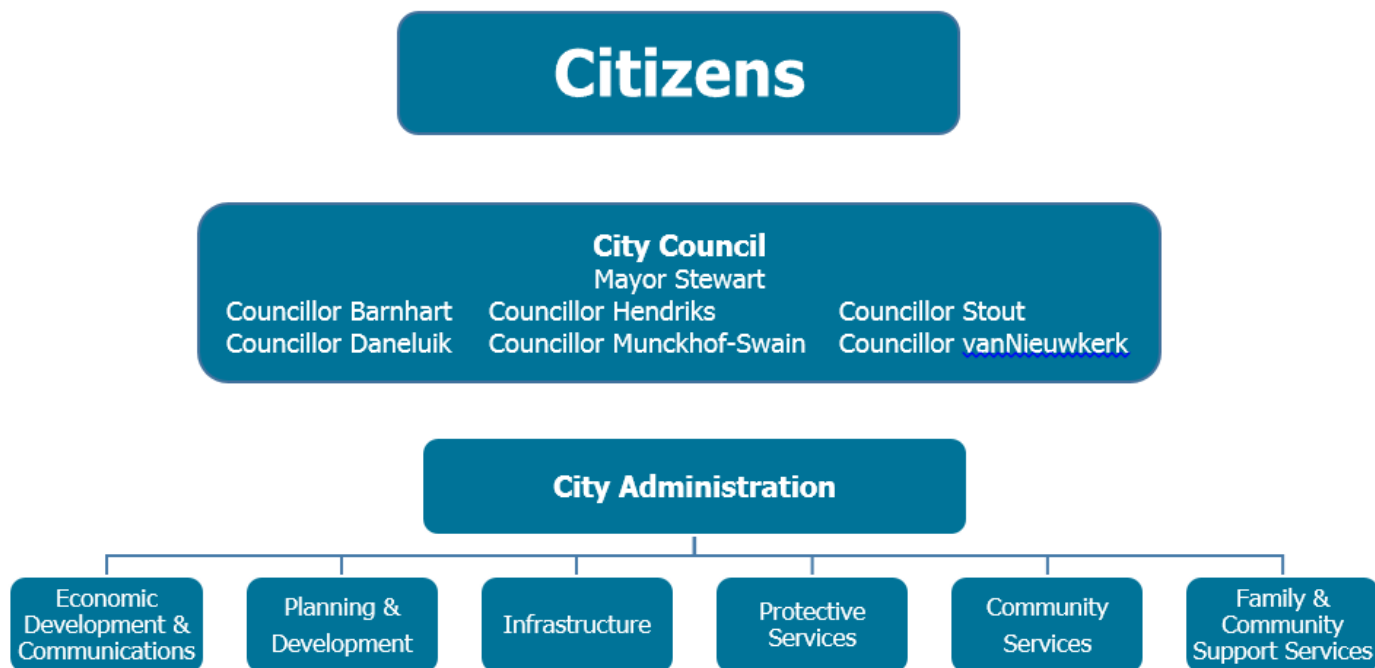
The City has established offsite levies to be charged to developers for the future cost of roads, water and wastewater infrastructure. These amounts can only be used for those projects identified within the Offsite Levy Bylaw.

OFFSITE LEVIES	2017	2018	2019 Projected	2020 Projected
Roads Offsite	\$ 2,849,631	\$ 5,378,510	\$ 6,116,087	\$ 6,272,087
Water Offsite	(3,987,237)	(3,733,170)	(3,687,910)	(3,781,910)
Wastewater Offsite	575,919	538,865	619,729	635,529
<b>TOTAL OFFSITE LEVIES</b>	<b>(561,687)</b>	<b>2,184,205</b>	<b>3,047,906</b>	<b>3,125,706</b>



## SUPPLEMENTAL INFORMATION

### GOVERNANCE STRUCTURE



## BASIS OF BUDGETING

A budget is a comprehensive guide for making financial and operating decisions throughout the fiscal year. The budget also assists in meeting the strategic priorities of Council.

Departmental budgets are developed using a baseline budget, which includes increases to expenditures where the City has made legal and/or budgetary commitment, and service enhancements to allow the City to maintain the services levels its residents have come to expect. Service Enhancements have been budgeted based on Council's Strategic Objectives as well as departmental goals and objectives.

The following guidelines play a vital role in preparing the budget:

- alignment with Council's Strategic Plan;
- maintain existing service level standards;
- mitigate future budget impacts; and,
- implement proactive funding into the baseline budget for infrastructure.

### Budget Review Process

The operating and capital budgets are done on an annual basis, with the capital plan being based on a 10 year capital plan that is updated on a yearly basis.

Baseline operating budgets are prepared by each Department with each Director reviewing the budget with their respective Manager looking at past and current expenses. Any changes (service enhancements) to the baseline budget are presented to the Senior Leadership Team (SLT) for review. The SLT debates each service enhancement to determine the operating budget.

During Council's Budget Workshop, all members of Council review and deliberate the operating and capital budgets presented. Council may amend the budgets prior to approval.

### Fund Accounting

The Budget organizes revenue and expense reporting into three funds (operating, capital and reserves) using the modified accrual method. Each fund has specific restrictions on the uses, as funds raised by one source cannot be used for another purpose. These funds are further allocated between Municipal Purposes and Utilities.

Municipal purposes are all those operating and capital expenditures, excluding water, wastewater and solid waste. Any shortfall between revenue and expenditures is funded by general municipal taxes by adjusting the municipal tax rate.

Utilities are self-funded by user rates charged to customers and not funded by general municipal taxes. Utility rates are structured to maintain cost recovery for operations and capital projects. In addition to specific reserves to fund capital projects, the City collects offsite levies from developers for the construction of road, water, and wastewater infrastructure based on the impact that new development has on this infrastructure.

### Balanced Budget

Section 242(3.1) of the *Municipal Government Act* requires that the City's annual budget must be balanced, budget revenues equaling budgeted expenditures.





## 2020 – 2024 FINANCIAL PLAN

Under Section 283.1(2) of the *Municipal Government Act* and pursuant to Regulation 192/2017 municipalities in Alberta are required to prepare a three year Financial Plan. The first financial year required in both the Financial Plan and Capital Plan is 2020.

### 2020 - 2024 Financial Plan

*Budget Year: 2020*

	2020	2021	2022	2023	2024
<b>Revenues</b>					
CAO Office	\$ 43,666,300	\$ 42,332,000	\$ 43,831,800	\$ 45,468,900	\$ 45,754,700
Community Services	3,705,700	4,968,800	4,956,700	4,895,000	3,870,200
Council	1,000	1,000	1,000	1,000	1,000
Economic Development & Communications	295,700	396,000	383,100	394,900	388,700
Family Services	2,008,500	2,012,700	2,032,600	2,059,400	682,700
Finance	200	200	200	200	200
Human Resources	-	-	-	-	-
Information Technology	40,000	30,000	40,500	-	-
Infrastructure	649,200	462,300	465,400	468,500	471,400
Library	2,137,000	2,212,600	2,329,000	2,456,200	2,459,700
Planning and Development	722,800	761,400	654,300	672,900	677,500
Protective Services	1,752,500	1,753,600	1,754,200	1,755,400	1,756,200
Utilities	10,223,000	9,084,500	9,338,600	9,594,500	9,851,900
	<b>65,201,900</b>	<b>64,015,100</b>	<b>65,787,400</b>	<b>67,766,900</b>	<b>65,914,200</b>
<b>Expenses</b>					
CAO Office	22,314,800	19,227,400	20,287,200	21,044,000	22,108,400
Community Services	9,657,200	11,095,500	11,334,600	11,519,200	9,640,000
Council	582,400	656,800	630,200	639,200	639,800
Economic Development & Communications	1,619,200	1,740,100	1,739,700	1,861,300	1,755,000
Family Services	2,901,400	2,938,700	2,944,100	2,927,700	2,778,800
Finance	1,131,700	1,263,100	1,274,800	1,290,200	1,357,700
Human Resources	670,500	837,600	847,200	876,700	875,900
Information Technology	932,700	927,600	938,000	908,400	854,900
Infrastructure	5,168,600	5,182,900	5,116,300	5,088,200	5,071,600
Library	2,137,000	2,215,000	2,332,100	2,458,200	2,387,400
Planning and Development	2,210,500	2,438,800	2,312,900	2,669,900	2,365,600
Protective Services	5,652,900	6,407,100	6,691,700	6,889,400	6,227,200
Utilities	10,223,000	9,084,500	9,338,600	9,594,500	9,851,900
	<b>65,201,900</b>	<b>64,015,100</b>	<b>65,787,400</b>	<b>67,766,900</b>	<b>65,914,200</b>
<b>Net Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## 2020 – 2024 CAPITAL PLAN

Under Section 283.1(2) of the *Municipal Government Act* and pursuant to Regulation 192/2017 municipalities in Alberta are required to prepare a five year capital plan. The first financial year required in both the financial plan and capital plan is 2020.

The 2020-2024 Capital Plan has been developed based on the following:

- Projects that provide strategic benefit will be sought out & considered.
- Federal & Provincial mandates and legislation will be followed.
- Maintenance of current infrastructure is a priority and is funded annually to avoid infrastructure deficits.
- Capital will be maintained to ensure public safety.
- Projects for sustainable and beneficial growth will be continually reviewed and recommended.
- Sustainable and responsible long term funding plans are developed and in accordance with established policies.



<b>RENEWAL</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
Equipment Replacement	-	2,228,800	495,500	335,000	812,100	<b>3,871,400</b>
Township Road 510 Overlay	420,000	-	-	-	-	<b>420,000</b>
Bellevue Outdoor Rink Improvements	300,000	-	-	-	-	<b>300,000</b>
LeBlanc Canal Bridge Replacement	176,000	-	-	-	-	<b>176,000</b>
KNRRC Roofing 2 Phase	1,000,000	-	-	-	-	<b>1,000,000</b>
Roads Program	1,674,300	1,700,000	1,700,000	1,700,000	1,700,000	<b>8,474,300</b>
Replace/Upgrade Playground Equipment	-	50,000	-	50,000	-	<b>100,000</b>
<b>RENEWAL TOTALS</b>	<b>3,570,300</b>	<b>3,978,800</b>	<b>2,195,500</b>	<b>2,085,000</b>	<b>2,512,100</b>	<b>14,341,700</b>

<b>GROWTH</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
Battery Operated Rescue Tool	13,900	-	-	-	-	<b>13,900</b>
Portable Electronic Message Board Sign	23,000	-	-	-	-	<b>23,000</b>
Asphalt Oven Trailer	75,000	-	-	-	-	<b>75,000</b>
Snow blower for loader	130,000	-	-	-	-	<b>130,000</b>
Chipper w/ attachments	55,000	-	-	-	-	<b>55,000</b>
Tractor	80,000	-	-	-	-	<b>80,000</b>
New Fire Utility Vehicle	-	52,000	-	-	-	<b>52,000</b>
Backup Generator	-	-	141,700	-	-	<b>141,700</b>
EOC Equipment	-	-	50,000	-	-	<b>50,000</b>
50 Avenue Laneway Reconstruction	90,000	-	-	-	-	<b>90,000</b>
50 Avenue Utility Relocation	1,635,000	-	-	-	-	<b>1,635,000</b>
Earthworks for school site	1,500,000	-	-	-	-	<b>1,500,000</b>
Beaumont Sports & Recreation Centre -Furniture and Fixtures	2,500,000	-	-	-	-	<b>2,500,000</b>
Beaumont Sports & Recreation Centre -Public Art	50,000	-	-	-	-	<b>50,000</b>
KNRRC Outdoor Rink	300,000	-	-	-	-	<b>300,000</b>
Dansereau Outdoor Rink	300,000	-	-	-	-	<b>300,000</b>
Milieu Ball Diamond	350,000	-	-	-	-	<b>350,000</b>
Outdoor Multiuse Field Conceptual Design and Geotechnical Study	75,000	-	-	-	-	<b>75,000</b>
80 Acres Development	75,000	-	-	-	-	<b>75,000</b>
Coloniale Playground	30,000	-	-	-	-	<b>30,000</b>
Arts Feasibility Study	50,000	-	-	-	-	<b>50,000</b>
City Office Parking Lot Upgrades	-	150,000	-	-	-	<b>150,000</b>
RCMP - Storage Shed	-	15,000	-	-	-	<b>15,000</b>
50 Avenue Streetscape	-	2,205,000	-	-	-	<b>2,205,000</b>



<b>GROWTH (continued)</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
Land for Fire hall Expansion	-	-	512,500	-	-	512,500
Fire hall Expansion	-	-	3,000,000	-	-	3,000,000
Joint Recreation Space	-	-	1,000,000	-	-	1,000,000
Arts Facility	-	-	-	7,000,000	6,000,000	13,000,000
Gateway Signage	-	-	-	-	500,000	500,000
DUDCP - Landscape and underground items	-	50,000	208,000	-	-	258,000
Outdoor Multiuse Field	-	1,500,000	1,500,000	-	-	3,000,000
Community Pathways	-	50,000	-	50,000	-	100,000
<b>GROWTH TOTALS</b>	<b>7,331,900</b>	<b>4,022,000</b>	<b>6,412,200</b>	<b>7,050,000</b>	<b>6,500,000</b>	<b>31,316,100</b>

<b>UTILITIES</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
Communications Upgrades at Pumphouses	70,000	-	-	-	-	70,000
Water Line Replacements	-	108,000	108,000	108,000	108,000	432,000
<b>UTILITIES TOTALS</b>	<b>70,000</b>	<b>108,000</b>	<b>108,000</b>	<b>108,000</b>	<b>108,000</b>	<b>502,000</b>

<b>Total General Projects</b>	<b>10,972,200</b>	<b>8,108,800</b>	<b>8,715,700</b>	<b>9,243,000</b>	<b>9,120,100</b>	<b>46,159,800</b>
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<b>OFFSITE LEVY PROJECTS - UTILITIES</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
North - 525mm Gravity Sewer	-	729,370	-	-	-	729,370
North - 675mm Gravity Sewer	-	275,058	-	-	-	275,058
North - 750mm Gravity Sewer	-	1,177,954	-	-	-	1,177,954
North - 900mm Gravity Sewer	-	4,321,947	-	-	-	4,321,947
North Lift Station 1	-	5,772,813	-	-	-	5,772,813
North - 200mm Gravity Sewer - NW and NE	-	-	953,461	-	-	953,461
South - 250mm Gravity Sewer	-	-	244,059	-	-	244,059
South Lift station 1	-	-	3,770,000	-	-	3,770,000
South - 300mm Gravity Sewer	-	-	-	-	103,946	103,946
South - 450mm Gravity Sewer	-	-	-	-	177,485	177,485
South - 525mm Gravity Sewer	-	-	-	-	612,990	612,990
N-7 N,E and S 300mm WM + PRV	-	-	2,151,015	-	-	2,151,015
W-4 N,E and W 300mm WM + PRV	-	-	-	-	1,642,715	1,642,715
<b>OLP - UTILITIES TOTALS</b>	<b>-</b>	<b>12,277,142</b>	<b>7,118,535</b>	<b>-</b>	<b>2,537,136</b>	<b>21,932,813</b>

<b>OFFSITE LEVY PROJECTS - ROADS</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
510 between 50ST and RR244 - 2 to 4 lanes - Detailed Design	300,000	-	-	-	-	300,000
AR14 - Range Road 241, 50 Avenue to south side of Triomphe Estates subdivision (39 Avenue)	112,000	2,198,000	-	-	-	2,310,000
AR15 - Range Road 241, south side of Triomphe Estates subdivision (39 Avenue) to Highway 625	112,000	2,198,000	-	-	-	2,310,000
I1 - 50 St and 510	-	-	-	1,800,000	-	1,800,000
I3 - 50 Avenue and Range Road 241	-	-	-	1,800,000	-	1,800,000
AR12 - Range Road 241, Township Road 510 to Country Club Drive (Westside of road)	-	-	-	1,850,000	-	1,850,000



<b>OFFSITE LEVY PROJECTS - ROADS (continued)</b>						
<b>Description</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>TOTAL</b>
AR13 – Range Road 241, Country Club Drive to 50 Avenue (Westside of road)	-	-	-	1,850,000	-	<b>1,850,000</b>
I6 – Township Road 510 and Range Road 241	-	-	-	1,800,000	-	<b>1,800,000</b>
I9 – Highway 625 and Range Road 241	-	-	-	1,800,000	-	<b>1,800,000</b>
I5 – Township Road 510 and Range Road 243	-	-	-	1,800,000	-	<b>1,800,000</b>
I4 – 50 Avenue and Range Road 243 (Westside of Intersection)	-	-	-	1,800,000	-	<b>1,800,000</b>
I8 – 50 St and 625	-	-	-	1,800,000	-	<b>1,800,000</b>
<b>OLP - ROADS TOTALS</b>	<b>524,000</b>	<b>4,396,000</b>	<b>-</b>	<b>16,300,000</b>	<b>-</b>	<b>21,220,000</b>
<b>Total Offsite Levy Projects</b>	<b>524,000</b>	<b>16,673,142</b>	<b>7,118,535</b>	<b>16,300,000</b>	<b>2,537,136</b>	<b>43,152,813</b>
<b>TOTAL CAPITAL BUDGET</b>	<b>11,496,200</b>	<b>24,781,942</b>	<b>15,834,235</b>	<b>25,543,000</b>	<b>11,657,236</b>	<b>89,312,613</b>

